

MONTHLY PERFORMANCE REPORT

August 2018

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Summary of Capital Expenditure

Version: **V1.0**

Published by the Policy, Engagement & Communication Team

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Key to Columns and symbols used in report

Column Heading	Description
Minimise or Maximise	Indicates whether higher or lower number is better: Minimise = lower is better, maximise = higher is better
Latest Month	The latest month for which performance information is available
Month's Value	Performance to date for the latest month
Month's Target	Target to date for the latest month
Annual Target 2018/19	Annual target for 2018/19
<u>Outcome</u>	<p>Symbol based on a traffic light system; Red, Amber, Green indicating whether an indicator's performance is on track to achieve the annual target. Symbols used and their meaning are:</p> <p> = at risk of missing target</p> <p> = some slippage against target, but still expected to meet year-end target (31/03/2019)</p> <p> = on course to achieve target</p>
Comment	Commentary for indicators not on track providing reasons for low performance and identifying initiatives planned to bring performance back on track
Better or worse than last year	<p>Symbol indicating whether performance for the Latest Month is better or worse than the same month in the previous year. Symbols and their meanings are:</p> <p> = Latest Month's performance is better than the same month last year</p> <p> = Latest Month's performance is worse than the same month last year</p> <p> = Data not available for current or previous year</p>

Version: **V1.0**

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Section 1: 2018-2019 Exceptions - Current Month Performance



Comments on Indicators rated Red or Amber

Generated on: 12 October 2018 15:03

Expected Outcome At risk of missing target

Responsible OUs Department for People

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.2	Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services. [ASCOF 2B(1) [Rolling Quarter]	Aim to Maximise	August 2018	86.7%	88.7%	88.7%			This is the first reporting period for this indicator from the Liquid Logic System, the proportion of older people remaining at home 91 days following a rehabilitation service has significantly increased to be the highest reported over the last two years. The figures show that 25 out of 27 individuals remained at home, and it is believed that an increase in therapy support and direct provision of equipment has assisted these figures. It is acknowledged within these figures that the reporting period is one month rather than three months.	People Scrutiny
CP 3.10	Percentage of Initial Child Protection Conferences that took place with 15 working days of the initial strategy discussion. [Cumulative YTD]	Aim to Maximise	August 2018	67%	90%	90%			We have seen a month-on-month increase in the percentage of ICPC's taking place within timeframe. Aug-18 as a snapshot was over 88%, this is allowing the cumulative figure to gradually increase. There will always be decisions made to delay some conferences to meet the need of a child or their family which will impact on this indicator; however we continue to see a general trend towards improved performance.	People Scrutiny




Expected Outcome At risk of missing target

Responsible OUs Department for People; Public Health User Group



MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.9	Take up of the NHS Health Check programme - by those eligible [Cumulative YTD]	Aim to Maximise	August 2018	2,120	2,290	5,740			Targets for invites through GPs are being exceeded, and while Health Check delivery target isn't being met, performance is improving month-on-month. 37% of expected	People Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
									health Check for year have been completed (target was 41.6%). Delivery by ACE has also improved, although not yet met trajectory target.	









Expected Outcome At risk of missing target
Responsible OUs Department for Place



MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative YTD]	Aim to Maximise	March 2018	47.21%	-	46.38%		-	2017/18 annual validated figure was reported in June 2018. First Quarter figures for April - June 2018/19 will be available at end of September. Activities that Veolia have been undertaking include: - Awareness raising activities – roadshows; events; coffee mornings; community meetings. Delivery and co-ordination of Customer Liaison Group; Street Champion and Recycling Champion act Anti-littering educational activities and supporting local community groups	Place Scrutiny
CP 2.4	Number of reported missed collections - per year value [Cumulative YTD]	Aim to Minimise	August 2018	3,756	3,330	8,000			The missed collection target has marginally exceeded the target for July and this has been referred to Veolia Management to look into. This target will be tracked closely to ensure that the end of year target will be met	Place Scrutiny

Expected Outcome At risk of missing target
Responsible OUs Department of the Chief Executive



MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 5.4	Working days lost per FTE due to sickness - excluding school staff [Cumulative YTD]	Aim to Minimise	August 2018	2.88	2.61	7.20			The council's current sickness levels are above the year target. HR are providing reports to DMT on a monthly basis highlight key absence areas. The occupational health service is also out to tender	Policy & Resources Scrutiny

Expected Outcome Some slippage against target
Responsible OUs Department for People



MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 1.1	Rate of children subject to a Child Protection Plan per 10,000 population under the age of 18. [Monthly Snapshot]	Goldilocks	August 2018	36.81	38 - 48	38 - 48			There has been an increase in the number of children subject to child protection plans and we are moving nearer target. This is only a measure of demand in the system and the key question is whether the correct children are made subject to child protection plans. We assure ourselves through a number of quality assurance mechanism including audit and senior management oversight e.g. the Principal Reviewing Officer reviews all requests for initial child protection conferences.	People Scrutiny
CP 1.2	Rate of Looked After Children per 10,000 population under the age of 18. [Monthly Snapshot]	Goldilocks	August 2018	71.07	57 - 67	57 - 67			The rate of children looked after remains above target. The rate did appear to stabilise in the mid-70s but has reduced over previous months. This is a demand measurement the key question is whether the right children are brought into care. Other than children who need to become looked after in an emergency, the decision for a child to become looked after is made by the Placement Panel to ensure that all other options are considered before care is agreed. The Panel process has prevented the numbers escalating and, where safely, put other measures in place to support the family. Planned work around reunification should ensure that children do not remain in care for longer than necessary.	People Scrutiny
CP 1.4	Percentage of children who have been LAC for at least 5 working days, who have had a visit in the 6 weeks (30 working days), prior to the last day of the month.[Monthly Snapshot]	Aim to Maximise	August 2018	83%	95%	95%			Whilst there is an improvement on last month and there have been challenges over the holiday period, this is still a continued area of focus. There is ongoing work with managers and staff to address the concerns (there is a particular focus on one team who are now fully staffed). This is reported on a weekly basis and assurance is given that children are being appropriately safeguarded.	People Scrutiny
CP 1.5	Percentage of children who have had their Child Protection Plan for at least 20 working days and who have had a visit in the 20 working days prior to the last day of the month [Monthly Snapshot]	Aim to Maximise	August 2018	89%	95%	95%			There has been some challenges over the holiday period. The up to date end of month figures stand at 90.28%. This meant that 14 children (seven families) had late visits. These children have all been seen and managers have provided assurance in relation to safeguarding. This continues to be an area of focus and is monitored on a weekly basis.	People Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.5	Proportion of adults with a learning disability in paid employment. (ASCOF 1E) [Monthly Snapshot]	Aim to Maximise	August 2018	10%	10%	10%			This is the first reporting period for LD Employment from the new Liquid Logic System and we are currently progressing with recording the full set of data.	People Scrutiny

Expected Outcome Some slippage against target
Responsible OUs Department for Place

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 2.2	% acceptable standard of cleanliness: litter [Cumulative YTD]	Aim to Maximise	August 2018	93%	94%	94%			There has been a very slight performance dip to the litter cleansing target, which is usually the case in the summer season with high numbers of tourists visiting the town, especially with the exceptional summer that we are experiencing. It needs to be recognised that this is an exceptionally high standard of cleansing target and achieving over 93% is still a very high level of overall cleansing performance, which Veolia will be commended for. The end of year target will be met	Place Scrutiny

Expected Outcome Some slippage against target
Responsible OUs Department of the Chief Executive

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 4.4	% of Non-Domestic Rates for 2018/19 collected in year [Cumulative YTD]	Aim to Maximise	August 2018	46.70%	47.20%	98.30%			The collection for Business Rates for the period ending 31.8.2018 is 46.7%, the collection is 0.5% down on the monthly target profile. However after further investigation it is noted that several large cash postings were late onto the accounts, which if posted on the correct date would have ensured the monthly target was achieved. We continue to forward cases to the enforcement agents for collection, and to ensure we pursue rates evasion cases with our	Policy & Resources Scrutiny





MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
									commercial partners. We are hosting our second Essex Business Rates meeting here at Southend-on-Sea on 28th September, where many current issues and changes to legislation are discussed to enable increased collection rates and improved working practices. Work is also underway around the review of Charities and their status as well as reviewing the accounts in receipt of small business rates relief.	

Expected Outcome: Indicators on course to achieve target (Greens)

Expected Outcome On course to achieve target
Responsible OUs Department for People

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.13	Delayed transfers of care from hospital (DToC Beds), and those which are attributable to adult social care per 100,000 population [ASCOF(2C2) SOCIAL CARE ONLY][Cumulative YTD]	Aim to Minimise	August 2018	0.42	1.81	1.81			Delayed transfers of care from the acute and non-acute settings for social care maintains a high priority and continues to achieve a high level of performance. Performance continues to be supported by the strategic work being undertaken through robust Winter Planning and the launch of a system wide Integrated Discharge Management Post, designed to support improvements across the Health and Social Care System. Work is commencing on strategies to support DTOC for both Health and Social Care, including the co-location of the Integrated Discharge Service, and planning of the Discharge to Assess Model. Nationally released DTOC data for Jul-18 by LG Inform continues to place Southend Borough Council within the top quartile of all English single-tier and county councils.	People Scrutiny





Expected Outcome On course to achieve target
Responsible OUs Department for People; Public Health User Group

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.7	PHRD Public Health Responsibility Deal [Cumulative YTD]	Aim to Maximise	August 2018	20	16	40			Move Out programme completed. Continuing to work collaboratively with economic development to engage businesses. Bid submitted to DWP Challenge Fund for a project focusing on employee retention for those with mental health & MSK problems, with particular focus on micro businesses.	People Scrutiny
CP 3.11	Smoking Cessation (quits) - Number of people successfully completing 4-week stop smoking course [Cumulative YTD]	Aim to Maximise	August 2018	291	291	771			Continuing to support Primary Care to invite patients who are recorded as smokers into treatment. Delivering refreshed action plan with particular focus on smoking in pregnancy/smokers with long term conditions including mental health. Engagement with vape shops with a plan to provide Stop Smoking support from at least two shops from Sep-18. This will align with national Stoptober campaign in Oct-18 which will promote vaping as a stop smoking aide.	People Scrutiny

Expected Outcome On course to achieve target
Responsible OUs Department for Place

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 5.1	Number of hours delivered through volunteering within Culture, Tourism and Property, including Pier and Foreshore and Events. [Cumulative YTD]	Aim to Maximise	August 2018	9,005	8,125	19,500			<p>Music events; Southend Choirs on tour (Australia and Hong Kong) = 88 Sparkle; 176 Bookstart; 7 Library Volunteers: 602 Home Library Service Volunteers: 75 Museum Volunteers: 366.5 Code club: Reading hack: 12 Summer Reading Challenge: 1157</p> <p>Total – 2,483.5</p> <p>Volunteering for 18/19 started lower than expected, due to fewer larger scale events but with the Summer Reading Challenge in the Summer months, numbers have increased to reach target in July and August 2018.</p>	Place Scrutiny

Expected Outcome On course to achieve target
Responsible OUs Department of the Chief Executive

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 4.3	% of Council Tax for 2018/19 collected in year [Cumulative YTD]	Aim to Maximise	August 2018	44.20%	44.20%	97.50%			<p>The collection for Council Tax as at the 31st August 2018 is 44.2%, this is equal to the target profile for the year. In monetary terms for the financial year 2018/19 a total of £2,521,000 additional Council Tax has been collected. The team are using all methods to recover the Council Tax which does include attachments to earnings and benefits as well as forwarding the cases to the enforcement agents where no contact has been received from the customer.</p> <p>The performance of both Enforcement Agents is now equal, with a great deal of effort from the management team to ensure increased performance. We continue to work with our most needy customers to ensure they are supported and referred to any supporting organisations.</p> <p>The review of Empty homes is well under way, and also the review of our single person discount awards. The reviews of these areas is being carried out by our internal team with some extra funding available for 3 contractors for a 3 month period, both these projects are on target for completion.</p>	Policy & Resources Scrutiny
CP 5.5	Increase the number of people signed up to MySouthend to 45,000 [Cumulative YTD]	Aim to Maximise	August 2018	39,910	39,166	45,000			<p>Customers currently signed up to MySouthend is 39,910 which is a 1.15% increase from July 2018. We are continuing to encourage contact via the MySouthend Portal and the ambition remains to have a single MySouthend solution.</p>	Policy & Resources Scrutiny

Section 2: 2018- 2019 Corporate Performance Indicators

Information for all 2013-2014 Corporate Priority Indicators

Generated on: 12 October 2018 15:03





Performance Data Expected Outcome: At risk of missing target 6 On course to achieve target 15 Some slippage against target 7 No Value 1

Aim: SAFE: Priorities • Create a safe environment across the town for residents, workers and visitors. • Work in partnership with Essex Police and other agencies to tackle crime. • Look after and safeguard our children and vulnerable adults.

















MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 1.1	Rate of children subject to a Child Protection Plan per 10,000 population under the age of 18. [Monthly Snapshot]	Goldilocks	August 2018	36.81	38 - 48	38 - 48			John O'Loughlin	People Scrutiny
CP 1.2	Rate of Looked After Children per 10,000 population under the age of 18. [Monthly Snapshot]	Goldilocks	August 2018	71.07	57 - 67	57 - 67			John O'Loughlin	People Scrutiny
CP 1.4	Percentage of children who have been LAC for at least 5 working days, who have had a visit in the 6 weeks (30 working days), prior to the last day of the month.[Monthly Snapshot]	Aim to Maximise	August 2018	83%	95%	95%			John O'Loughlin	People Scrutiny
CP 1.5	Percentage of children who have had their Child Protection Plan for at least 20 working days and who have had a visit in the 20 working days prior to the last day of the month [Monthly Snapshot]	Aim to Maximise	August 2018	89%	95%	95%			John O'Loughlin	People Scrutiny

Aim: CLEAN: Priorities • Continue to promote the use of green technology and initiatives to benefit the local economy and environment. • Encourage and enforce high standards of environmental stewardship.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 2.2	% acceptable standard of cleanliness: litter [Cumulative YTD]	Aim to Maximise	August 2018	93%	94%	94%			Carl Robinson	Place Scrutiny
CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative YTD]	Aim to Maximise	March 2018	47.21%	- 8	46.38%		-	Carl Robinson	Place Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 2.4	Number of reported missed collections - per year value [Cumulative YTD]	Aim to Minimise	August 2018	3,756	3,330	8,000			Carl Robinson	Place Scrutiny

Aim: HEALTHY: Priorities • Actively promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing • Improve the life chances of our residents, especially our vulnerable children & adults, by working to reduce inequalities and social deprivation across our communities.









MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 3.1	Proportion of adults in contact with secondary mental health services who live independently with or without support. (ASCOF 1H) [Monthly Snapshot]	Aim to Maximise	August 2018	84%	74%	74%			Sharon Houlden	People Scrutiny
CP 3.2	Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services. [ASCOF 2B(1) [Rolling Quarter]	Aim to Maximise	August 2018	86.7%	88.7%	88.7%			Sharon Houlden	People Scrutiny
CP 3.4	The proportion of people who use services who receive direct payments (ASCOF 1C (2A)) [YTD Snapshot]	Aim to Maximise	August 2018	34%	33%	33%			Sharon Houlden	People Scrutiny
CP 3.5	Proportion of adults with a learning disability in paid employment. (ASCOF 1E) [Monthly Snapshot]	Aim to Maximise	August 2018	10%	10%	10%			Sharon Houlden	People Scrutiny
CP 3.6	Participation and attendance at council owned / affiliated cultural and sporting activities and events and visits to the Pier [Cumulative YTD]	Aim to Maximise	August 2018	1,941,369	1,833,333	4,400,000			Scott Dolling	Place Scrutiny
CP 3.7	PHRD Public Health Responsibility Deal [Cumulative YTD]	Aim to Maximise	August 2018	20	16	40			Krishna Ramkhelawon	People Scrutiny
CP 3.9	Take up of the NHS Health Check programme - by those eligible [Cumulative YTD]	Aim to Maximise	August 2018	2,120	2,290	5,740			Krishna Ramkhelawon	People Scrutiny
CP 3.10	Percentage of Initial Child Protection Conferences that took place with 15 working days of the initial strategy discussion. [Cumulative YTD]	Aim to Maximise	August 2018	67%	90%	90%			John O'Loughlin	People Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 3.11	Smoking Cessation (quits) - Number of people successfully completing 4-week stop smoking course [Cumulative YTD]	Aim to Maximise	August 2018	291	291	771	✓	↑	Ian Diley	People Scrutiny
CP 3.13	Delayed transfers of care from hospital (DToC Beds), and those which are attributable to adult social care per 100,000 population [ASCOF(2C2) SOCIAL CARE ONLY][Cumulative YTD]	Aim to Minimise	August 2018	0.42	1.81	1.81	✓	↑	Sharon Houlden	People Scrutiny

Aim: PROSPEROUS: Priorities • Maximise opportunities to enable the planning and development of quality, affordable housing. • Ensure residents have access to high quality education to enable them to be lifelong learners & have fulfilling employment. • Ensure the town is 'open for businesses' and that new, developing and existing enterprise is nurtured and supported • Ensured continued regeneration of the town through a culture led agenda.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 4.3	% of Council Tax for 2018/19 collected in year [Cumulative YTD]	Aim to Maximise	August 2018	44.20%	44.20%	97.50%	✓	↓	Joe Chesterton	Policy & Resources Scrutiny
CP 4.4	% of Non-Domestic Rates for 2018/19 collected in year [Cumulative YTD]	Aim to Maximise	August 2018	46.70%	47.20%	98.30%	⚠	↓	Joe Chesterton	Policy & Resources Scrutiny
CP 4.5	Major planning applications determined in 13 weeks [Cumulative YTD]	Aim to Maximise	August 2018	100.00%	79.00%	79.00%	✓	▬	Peter Geraghty	Place Scrutiny
CP 4.6	Minor planning applications determined in 8 weeks [Cumulative YTD]	Aim to Maximise	August 2018	98.96%	84.00%	84.00%	✓	↑	Peter Geraghty	Place Scrutiny
CP 4.7	Other planning applications determined in 8 weeks [Cumulative YTD]	Aim to Maximise	August 2018	98.52%	90.00%	90.00%	✓	↑	Peter Geraghty	Place Scrutiny
CP 4.8	Current Rent Arrears as % of rent due [Monthly Snapshot]	Aim to Minimise	August 2018	1.65%	1.77%	1.77%	✓	↓	Sharon Houlden	Policy and Resources Scrutiny
CP 4.9	Percentage of children in good or outstanding schools. [Monthly Snapshot]	Aim to Maximise	August 2018	83.9%	82.5%	82.5%	✓	↓	Brin Martin	People Scrutiny
CP 4.10	Rate of households in temporary accommodation per 1,000 households [Cumulative YTD]	Aim to Minimise	August 2018	2.15	3.19	3.19	-	↓	Sharon Houlden	Policy and Resources Scrutiny


Aim: EXCELLENT: Priorities • Work with & listen to our communities & partners to achieve better outcomes for all • Enable communities to be self-sufficient & foster pride in the town • Promote & lead an entrepreneurial, creative & innovative approach to the development of our town.

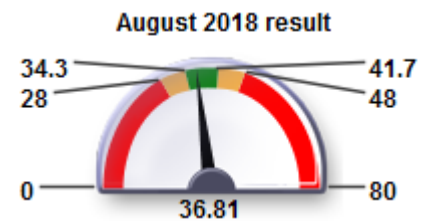
MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2018/19	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 5.1	Number of hours delivered through volunteering within Culture, Tourism and Property, including Pier and Foreshore and Events. [Cumulative YTD]	Aim to Maximise	August 2018	9,005	8,125	19,500			Scott Dolling	Place Scrutiny
CP 5.4	Working days lost per FTE due to sickness - excluding school staff [Cumulative YTD]	Aim to Minimise	August 2018	2.88	2.61	7.20			Joanna Ruffle	Policy & Resources Scrutiny
CP 5.5	Increase the number of people signed up to MySouthend to 45,000 [Cumulative YTD]	Aim to Maximise	August 2018	39,910	39,166	45,000			Joanna Ruffle	Policy & Resources Scrutiny
CP 5.6	Percentage of new Education Health and Care (EHC) plans issued within 20 weeks including exception cases. [Cumulative YTD]	Aim to Maximise	August 2018	98.3%	95%	95%			Brin Martin	People Scrutiny

Section 3: Detail of indicators rated Red or Amber

Aim: SAFE: Priorities • Create a safe environment across the town for residents, workers and visitors. • Work in partnership with Essex Police and other agencies to tackle crime. • Look after and safeguard our children and vulnerable adults.

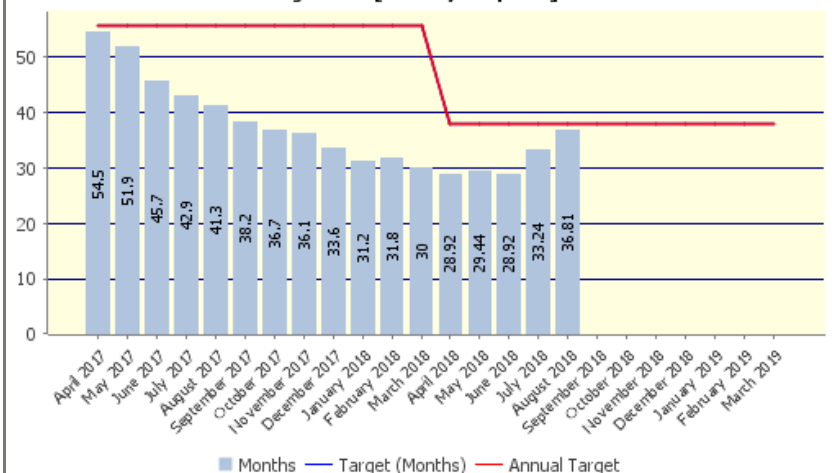
Expected Outcome: Some slippage against target 4

CP 1.1	Rate of children subject to a Child Protection Plan per 10,000 population under the age of 18. [Monthly Snapshot]		
Expected Outcome		Format	Goldilocks
Managed By	John O'Loughlin		
Year Introduced	2014		

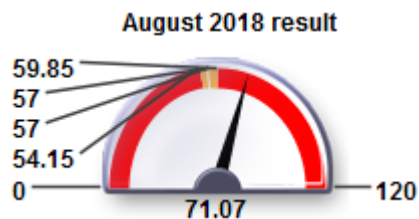



Date Range 1		
	Value	Target
April 2017	54.5	50.4 - 55.7
May 2017	51.9	50.4 - 55.7
June 2017	45.7	50.4 - 55.7
July 2017	42.9	50.4 - 55.7
August 2017	41.3	50.4 - 55.7
September 2017	38.2	50.4 - 55.7
October 2017	36.7	50.4 - 55.7
November 2017	36.1	50.4 - 55.7
December 2017	33.6	50.4 - 55.7
January 2018	31.2	50.4 - 55.7
February 2018	31.8	50.4 - 55.7
March 2018	30	50.4 - 55.7
April 2018	28.92	38 - 48
May 2018	29.44	38 - 48
June 2018	28.92	38 - 48
July 2018	33.24	38 - 48
August 2018	36.81	38 - 48

C001 Rate of children subject to a Child Protection Plan per 10,000 population under the age of 18. [Monthly Snapshot]



There has been an increase in the number of children subject to child protection plans and we are moving nearer target. This is only a measure of demand in the system and the key question is whether the correct children are made subject to child protection plans. We assure ourselves through a number of quality assurance mechanisms including audit and senior management oversight e.g. the Principal Reviewing Officer reviews all requests for initial child protection conferences.

CP 1.2	Rate of Looked After Children per 10,000 population under the age of 18. [Monthly Snapshot]			
Expected Outcome		Format	Goldilocks	
Managed By	John O'Loughlin			
Year Introduced	2014			

Date Range 1		
	Value	Target
April 2017	74.4	66
May 2017	76.7	66
June 2017	75.9	66
July 2017	75.7	66
August 2017	74.6	66
September 2017	71.8	66
October 2017	72.3	66
November 2017	73.1	66
December 2017	74.4	66
January 2018	73.8	66
February 2018	74.6	66
March 2018	76.7	66
April 2018	76.43	57 - 67
May 2018	74.36	57 - 67
June 2018	73.59	57 - 67
July 2018	71.84	57 - 67
August 2018	71.07	57 - 67

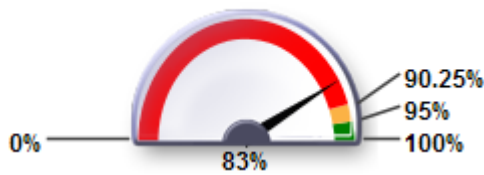

C002 Rate of Looked After Children per 10,000 population under the age of 18. [Monthly Snapshot]

Legend: Months (blue bars), Target (Months) (blue line), Annual Target (red line)

Month	Value	Target (Months)	Annual Target
April 2017	74.4	66	66
May 2017	76.7	66	66
June 2017	75.9	66	66
July 2017	75.7	66	66
August 2017	74.6	66	66
September 2017	71.8	66	66
October 2017	72.3	66	66
November 2017	73.1	66	66
December 2017	74.4	66	66
January 2018	73.8	66	66
February 2018	74.6	66	66
March 2018	76.7	66	66
April 2018	76.43	57 - 67	57
May 2018	74.36	57 - 67	57
June 2018	73.59	57 - 67	57
July 2018	71.84	57 - 67	57
August 2018	71.07	57 - 67	57

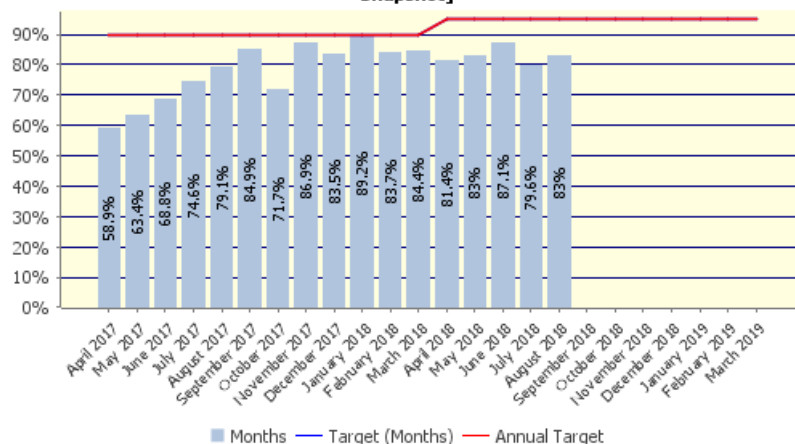
The rate of children looked after remains above target. The rate did appear to stabilise in the mid-70s but has reduced over previous months.

This is a demand measurement the key question is whether the right children are brought into care. Other than children who need to become looked after in an emergency, the decision for a child to become looked after is made by the Placement Panel to ensure that all other options are considered before care is agreed. The Panel process has prevented the numbers escalating and, where safely, put other measures in place to support the family. Planned work around reunification should ensure that children do not remain in care for longer than necessary.

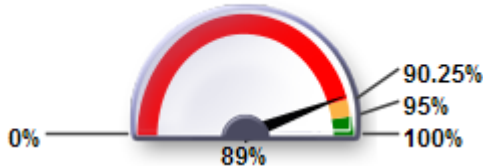

CP 1.4	Percentage of children who have been LAC for at least 5 working days, who have had a visit in the 6 weeks (30 working days), prior to the last day of the month.[Monthly Snapshot]			<p>August 2018 result</p> 
Expected Outcome		Format	Aim to Maximise	
Managed By	John O'Loughlin			
Year Introduced	2017			

Date Range 1		
	Value	Target
April 2017	58.9%	90%
May 2017	63.4%	90%
June 2017	68.8%	90%
July 2017	74.6%	90%
August 2017	79.1%	90%
September 2017	84.9%	90%
October 2017	71.7%	90%
November 2017	86.9%	90%
December 2017	83.5%	90%
January 2018	89.2%	90%
February 2018	83.7%	90%
March 2018	84.4%	90%
April 2018	81.4%	95%
May 2018	83%	95%
June 2018	87.1%	95%
July 2018	79.6%	95%
August 2018	83%	95%

C008 Percentage of children who have been LAC for at least 5 working days, who have had a visit in the 6 weeks (30 working days), prior to the last day of the month.[Monthly Snapshot]

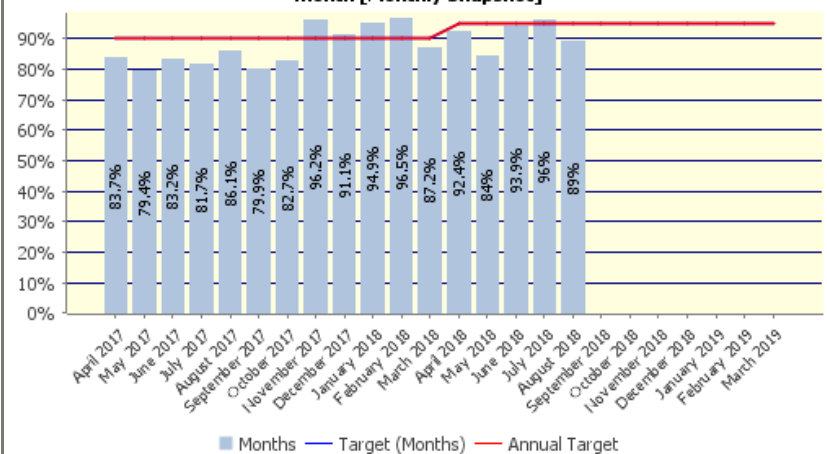


Whilst there is an improvement on last month and there have been challenges over the holiday period, this is still a continued area of focus. There is ongoing work with managers and staff to address the concerns (there is a particular focus on one team who are now fully staffed). This is reported on a weekly basis and assurance is given that children are being appropriately safeguarded.

CP 1.5	Percentage of children who have had their Child Protection Plan for at least 20 working days and who have had a visit in the 20 working days prior to the last day of the month [Monthly Snapshot]			<p>August 2018 result</p> 
Expected Outcome		Format	Aim to Maximise	
Managed By	John O'Loughlin			
Year Introduced	2017			

Date Range 1		
	Value	Target
April 2017	83.7%	90%
May 2017	79.4%	90%
June 2017	83.2%	90%
July 2017	81.7%	90%
August 2017	86.1%	90%
September 2017	79.9%	90%
October 2017	82.7%	90%
November 2017	96.2%	90%
December 2017	91.1%	90%
January 2018	94.9%	90%
February 2018	96.5%	90%
March 2018	87.2%	90%
April 2018	92.4%	95%
May 2018	84%	95%
June 2018	93.9%	95%
July 2018	96%	95%
August 2018	89%	95%


C009 Percentage of children who have had their Child Protection Plan for at least 20 working days and who have had a visit in the 20 working days prior to the last day of the month [Monthly Snapshot]

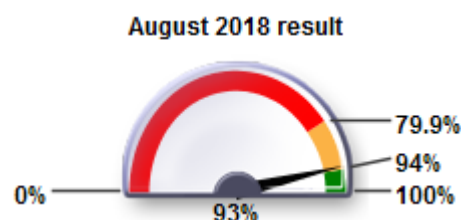


There has been some challenges over the holiday period. The up to date end of month figures stand at 90.28%. This meant that 14 children (seven families) had late visits. These children have all been seen and managers have provided assurance in relation to safeguarding. This continues to be an area of focus and is monitored on a weekly basis.

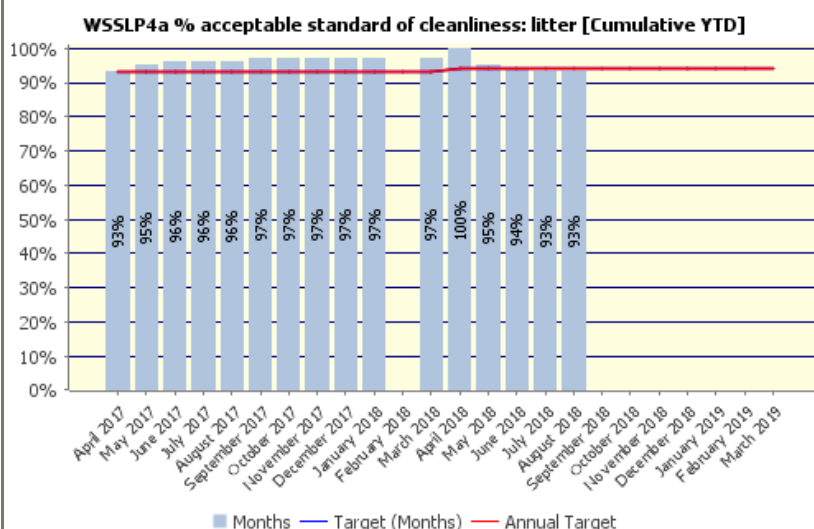
Aim: CLEAN: Priorities • Continue to promote the use of green technology and initiatives to benefit the local economy and environment • Encourage and enforce high standards of environmental stewardship.

Expected Outcome: At risk of missing target 2 Some slippage against target 1

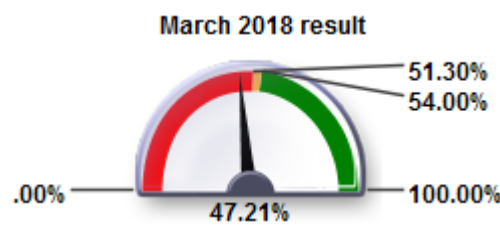

CP 2.2	% acceptable standard of cleanliness: litter [Cumulative YTD]		
Expected Outcome		Format	Aim to Maximise
Managed By	Carl Robinson		
Year Introduced	2010		

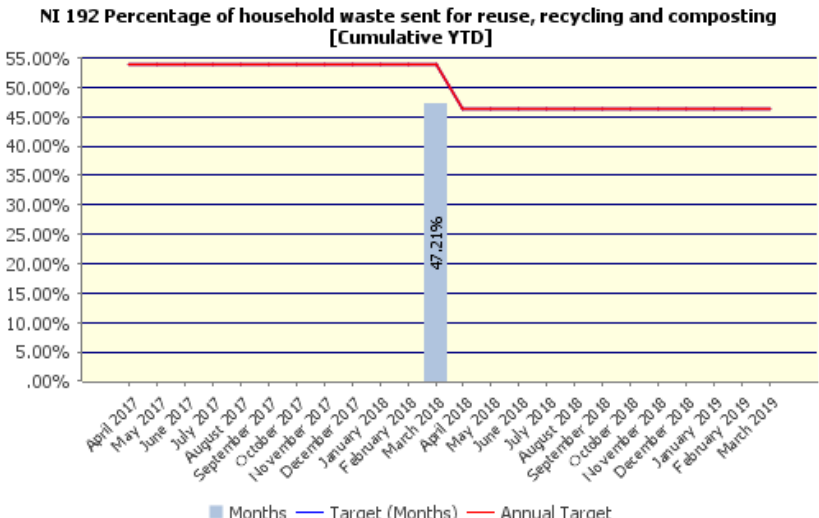


Date Range 1		
	Value	Target
April 2017	93%	93%
May 2017	95%	93%
June 2017	96%	93%
July 2017	96%	93%
August 2017	96%	93%
September 2017	97%	93%
October 2017	97%	93%
November 2017	97%	93%
December 2017	97%	93%
January 2018	97%	93%
February 2018	N/A	93%
March 2018	97%	93%
April 2018	100%	94%
May 2018	95%	94%
June 2018	94%	94%
July 2018	93%	94%
August 2018	93%	94%



There has been a very slight performance dip to the litter cleansing target, which is usually the case in the summer season with high numbers of tourists visiting the town, especially with the exceptional summer that we are experiencing. It needs to be recognised that this is an exceptionally high standard of cleansing target and achieving over 93% is still a very high level of overall cleansing performance, which Veolia will be commended for. The end of year target will be met

CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative YTD]			<div>March 2018 result</div>  <table><tr><td>0.00%</td><td>51.30%</td><td>54.00%</td><td>100.00%</td></tr><tr><td colspan="4">47.21%</td></tr></table>	0.00%	51.30%	54.00%	100.00%	47.21%			
0.00%	51.30%	54.00%	100.00%									
47.21%												
Expected Outcome		Format	Aim to Maximise									
Managed By	Carl Robinson											
Year Introduced	2008											

Date Range 1			NI 192 Percentage of household waste sent for reuse, recycling and composting [Cumulative YTD]
	Value	Target	
April 2017	N/A	54.00%	 <p>55.00%</p> <p>50.00%</p> <p>45.00%</p> <p>40.00%</p> <p>35.00%</p> <p>30.00%</p> <p>25.00%</p> <p>20.00%</p> <p>15.00%</p> <p>10.00%</p> <p>5.00%</p> <p>0.00%</p> <p>47.21%</p> <p>April 2017 May 2017 June 2017 July 2017 August 2017 September 2017 October 2017 November 2017 December 2017 January 2018 February 2018 March 2018 April 2018 May 2018 June 2018 July 2018 August 2018 September 2018 October 2018 November 2018 December 2018 January 2019 February 2019 March 2019</p> <p>Months Target (Months) Annual Target</p>
May 2017	N/A	54.00%	
June 2017	N/A	54.00%	
Q1 2017/18			
July 2017	N/A	54.00%	
August 2017	N/A	54.00%	
September 2017	N/A	54.00%	
Q2 2017/18			
October 2017	N/A	54.00%	
November 2017	N/A	54.00%	
December 2017	N/A	54.00%	
Q3 2017/18			
January 2018	N/A	54.00%	
February 2018	N/A	54.00%	
March 2018	47.21%	54.00%	
Q4 2017/18			



2017/18 annual validated figure was reported in June 2018.

First Quarter figures for April - June 2018/19 will be available at end of September.

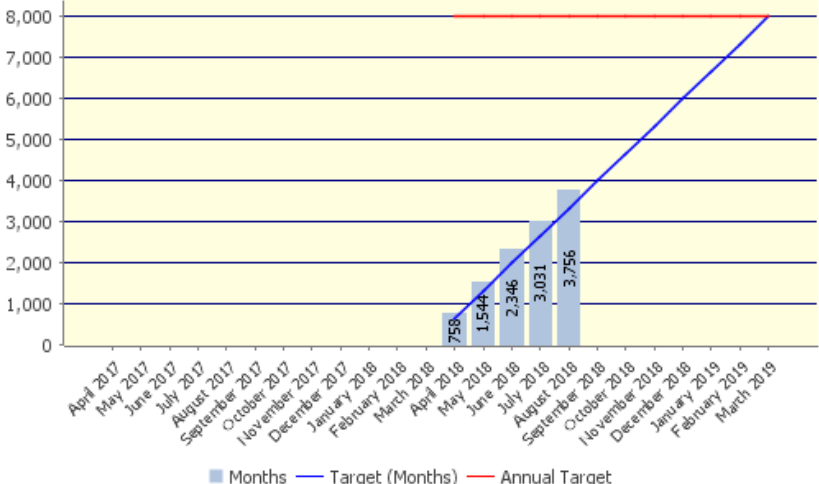
Activities that Veolia have been undertaking include: - Awareness raising activities – roadshows; events; coffee mornings; community meetings.

Delivery and co-ordination of Customer Liaison Group; Street Champion and Recycling Champion act

Anti-littering educational activities and supporting local community groups

CP 2.4	Number of reported missed collections - per year value [Cumulative YTD]			<p>August 2018 result</p> 
Expected Outcome		Format	Aim to Minimise	
Managed By	Carl Robinson			
Year Introduced	2018			


Date Range 1			WSSLP5 Number of reported missed collections - per year value [Cumulative YTD]	
	Value	Target		
April 2018	758	666		
May 2018	1,544	1,332		
June 2018	2,346	1,998		
July 2018	3,031	2,664		
August 2018	3,756	3,330		
September 2018		3,996		
October 2018		4,662		
November 2018		5,328		
December 2018		5,994		
January 2019		6,660		
February 2019		7,326		
March 2019		8,000		

WSSLP5 Number of reported missed collections - per year value [Cumulative YTD]		
		
Legend: Months (Blue bars), Target (Months) (Blue line), Annual Target (Red line)		

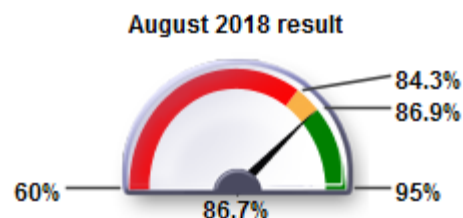
The missed collection target has marginally exceeded the target for July and this has been referred to Veolia Management to look into. This target will be tracked closely to ensure that the end of year target will be met

Aim: HEALTHY: Priorities • Actively promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing • Improve the life chances of our residents, especially our vulnerable children & adults, by working to reduce inequalities and social deprivation across our communities.

Expected Outcome: At risk of missing target 3 Some slippage against target 1

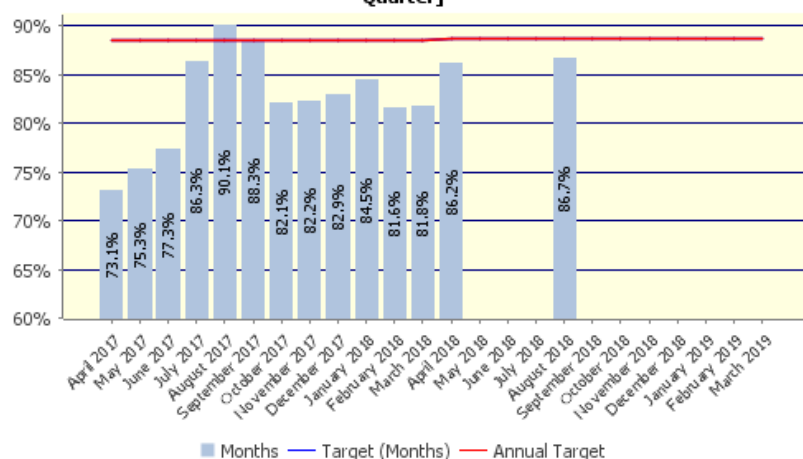
CP 3.2	Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services. [ASCOF 2B(1) [Rolling Quarter]		
Expected Outcome		Format	Aim to Maximise

Managed By	Sharon Houlden
Year Introduced	2012




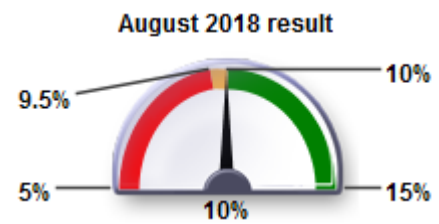
Date Range 1		
	Value	Target
April 2017	73.1%	88.6%
May 2017	75.3%	88.6%
June 2017	77.3%	88.6%
Q1 2017/18		
July 2017	86.3%	88.6%
August 2017	90.1%	88.6%
September 2017	88.3%	88.6%
Q2 2017/18		
October 2017	82.1%	88.6%
November 2017	82.2%	88.6%
December 2017	82.9%	88.6%
Q3 2017/18		
January 2018	84.5%	88.6%
February 2018	81.6%	88.6%
March 2018	81.8%	88.6%
Q4 2017/18		
April 2018	86.2%	88.7%
May 2018		88.7%
June 2018		88.7%
Q1 2018/19		
July 2018		88.7%
August 2018	86.7%	88.7%

A013 Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services. [ASCOF 2B(1) [Rolling Quarter]



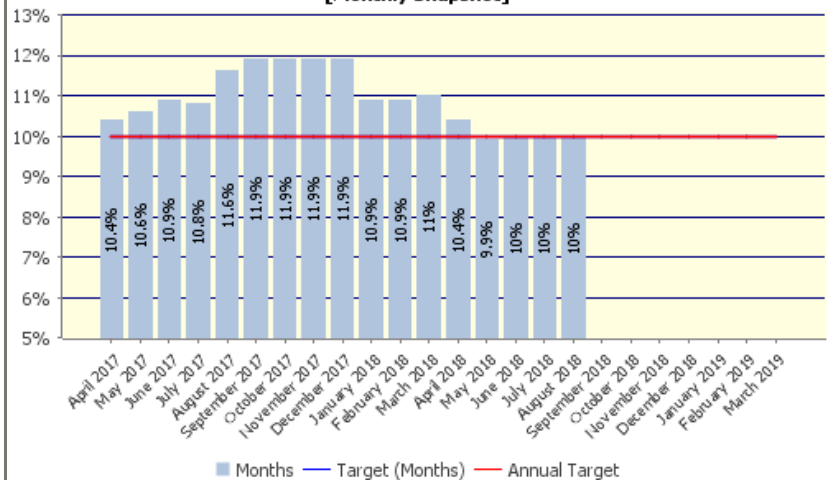
This is the first reporting period for this indicator from the Liquid Logic System, the proportion of older people remaining at home 91 days following a rehabilitation service has significantly increased to be the highest reported over the last two years. The figures show that 25 out of 27 individuals remained at home, and it is believed that an increase in therapy support and direct provision of equipment has assisted these figures. It is acknowledged within these figures that the reporting period is one month rather than three months.

CP 3.5	Proportion of adults with a learning disability in paid employment. (ASCOF 1E) [Monthly Snapshot]		
Expected Outcome		Format	Aim to Maximise
Managed By	Sharon Houlden		
Year Introduced			



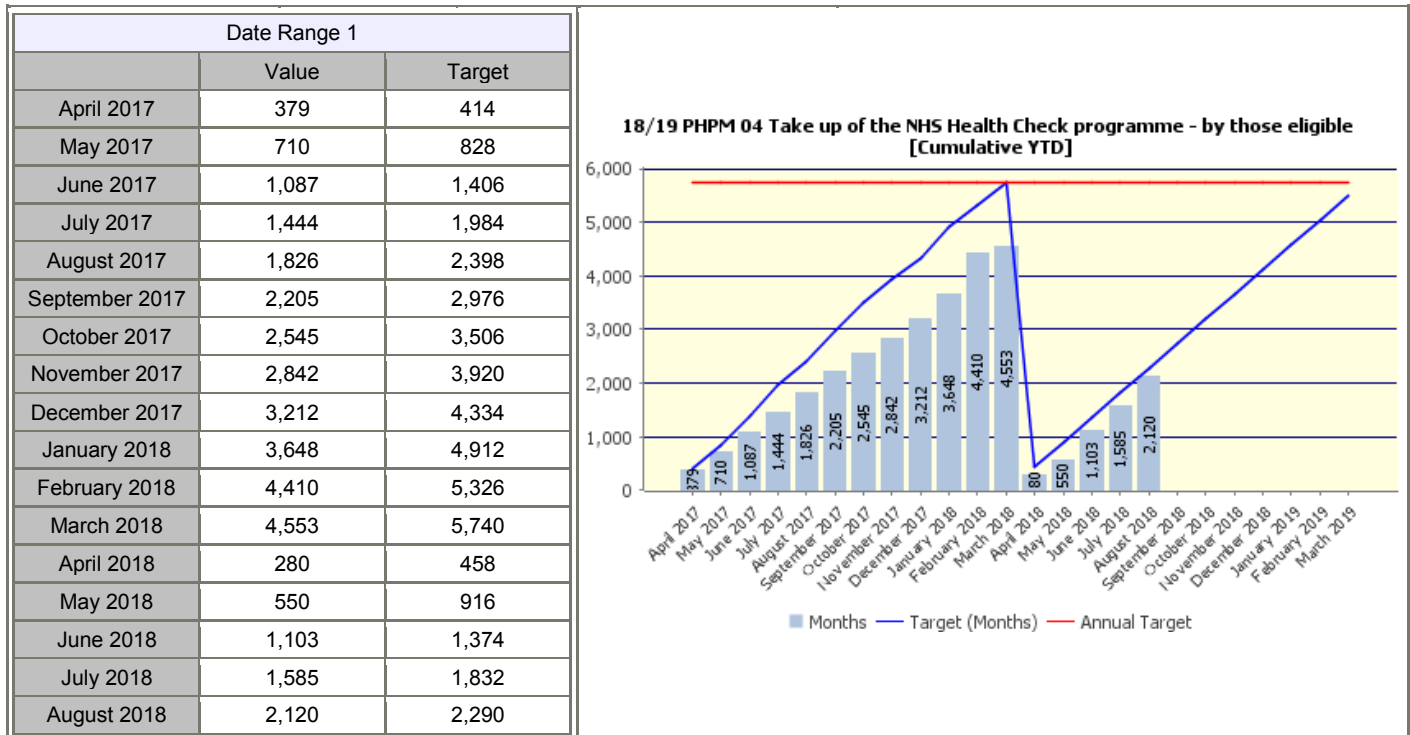
Date Range 1		
	Value	Target
April 2017	10.4%	10%
May 2017	10.6%	10%
June 2017	10.9%	10%
July 2017	10.8%	10%
August 2017	11.6%	10%
September 2017	11.9%	10%
October 2017	11.9%	10%
November 2017	11.9%	10%
December 2017	11.9%	10%
January 2018	10.9%	10%
February 2018	10.9%	10%
March 2018	11%	10%
April 2018	10.4%	10%
May 2018	9.9%	10%
June 2018	10%	10%
July 2018	10%	10%
August 2018	10%	10%

**A006 Proportion of adults with a learning disability in paid employment. (ASCOF 1E)
[Monthly Snapshot]**



This is the first reporting period for LD Employment from the new Liquid Logic System and we are currently progressing with recording the full set of data.

CP 3.9	Take up of the NHS Health Check programme - by those eligible [Cumulative YTD]			<p>August 2018 result</p> <p>2,290 2,175.5 0 2,120 7,000</p>
Expected Outcome		Format	Aim to Maximise	
Managed By	Krishna Ramkhelawon			
Year Introduced	2013			



Targets for invites through GPs are being exceeded, and while Health Check delivery target isn't being met, performance is improving month-on-month. 37% of expected health Check for year have been completed (target was 41.6%). Delivery by ACE has also improved, although not yet met trajectory target.

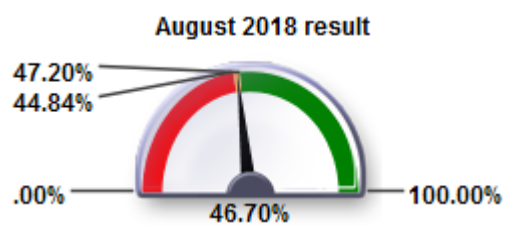

CP 3.10	Percentage of Initial Child Protection Conferences that took place with 15 working days of the initial strategy discussion. [Cumulative YTD]			<p>August 2018 result</p> <p>0% 67% 85.5% 90% 100%</p>
Expected Outcome		Format	Aim to Maximise	
Managed By	John O'Loughlin			
Year Introduced	2017			

Date Range 1			C006 Percentage of Initial Child Protection Conferences that took place with 15 working days of the initial strategy discussion. [Cumulative YTD]
	Value	Target	
April 2017	27.3%	90%	<p>■ Months — Target (Months) — Annual Target</p>
May 2017	26.5%	90%	
June 2017	33.3%	90%	
July 2017	54.5%	90%	
August 2017	59.3%	90%	
September 2017	58.7%	90%	
October 2017	46.3%	90%	
November 2017	53.7%	90%	
December 2017	49.1%	90%	
January 2018	53.5%	90%	
February 2018	56.8%	90%	
March 2018	55.5%	90%	
April 2018	83.3%	90%	
May 2018	38.2%	90%	
June 2018	54.9%	90%	
July 2018	62.3%	90%	
August 2018	67%	90%	
September 2018		90%	
October 2018		90%	
November 2018		90%	
December 2018		90%	
January 2019		90%	
February 2019		90%	
March 2019		90%	

We have seen a month-on-month increase in the percentage of ICPC's taking place within timeframe. Aug-18 as a snapshot was over 88%, this is allowing the cumulative figure to gradually increase. There will always be decisions made to delay some conferences to meet the need of a child or their family which will impact on this indicator; however we continue to see a general trend towards improved performance.

Aim: PROSPEROUS: Priorities • Maximise opportunities to enable the planning and development of quality, affordable housing. • Ensure residents have access to high quality education to enable them to be lifelong learners & have fulfilling employment. • Ensure the town is 'open for businesses' and that new, developing and existing enterprise is nurtured and supported • Ensured continued regeneration of the town through a culture led agenda.

Expected Outcome: Some slippage against target 1

CP 4.4	% of Non-Domestic Rates for 2018/19 collected in year [Cumulative YTD]			 <p>August 2018 result</p> <p>47.20% 44.84% 0.00% 46.70% 100.00%</p>
Expected Outcome		Format	Aim to Maximise	
Managed By	Joe Chesterton			
Year Introduced	2000			


Date Range 1		
	Value	Target
April 2017	10.80%	10.80%
May 2017	18.80%	17.80%
June 2017	31.00%	29.00%
July 2017	39.30%	37.10%
August 2017	47.30%	44.50%
September 2017	55.20%	53.00%
October 2017	62.80%	61.10%
November 2017	71.20%	70.60%
December 2017	79.20%	78.70%
January 2018	89.60%	86.60%
February 2018	93.30%	92.40%
March 2018	98.60%	97.90%
April 2018	10.70%	10.70%
May 2018	18.70%	18.70%
June 2018	31.10%	30.50%
July 2018	39.20%	39.20%
August 2018	46.70%	47.20%

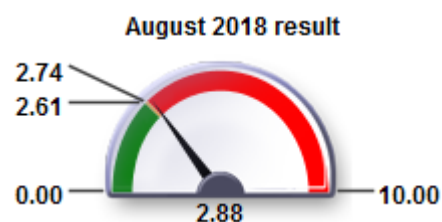
CSF&R 011 % of Non-Domestic Rates for 2018/19 collected in year [Cumulative YTD]		
Month	Value	Target
April 2017	10.80%	10.80%
May 2017	18.80%	17.80%
June 2017	31.00%	29.00%
July 2017	39.30%	37.10%
August 2017	47.30%	44.50%
September 2017	55.20%	53.00%
October 2017	62.80%	61.10%
November 2017	71.20%	70.60%
December 2017	79.20%	78.70%
January 2018	89.60%	86.60%
February 2018	93.30%	92.40%
March 2018	98.60%	97.90%
April 2018	10.70%	10.70%
May 2018	18.70%	18.70%
June 2018	31.10%	30.50%
July 2018	39.20%	39.20%
August 2018	46.70%	47.20%

The collection for Business Rates for the period ending 31.8.2018 is 46.7%, the collection is 0.5% down on the monthly target profile. However after further investigation it is noted that several large cash postings were late onto the accounts, which if posted on the correct date would have ensured the monthly target was achieved. We continue to forward cases to the enforcement agents for collection, and to ensure we pursue rates evasion cases with our commercial partners. We are hosting our second Essex Business Rates meeting here at Southend-on-Sea on 28th September , where many current issues and changes to legislation are discussed to enable increased collection rates and improved working practices. Work is also underway around the review of Charities and their status as well as reviewing the accounts in receipt of small business rates relief.

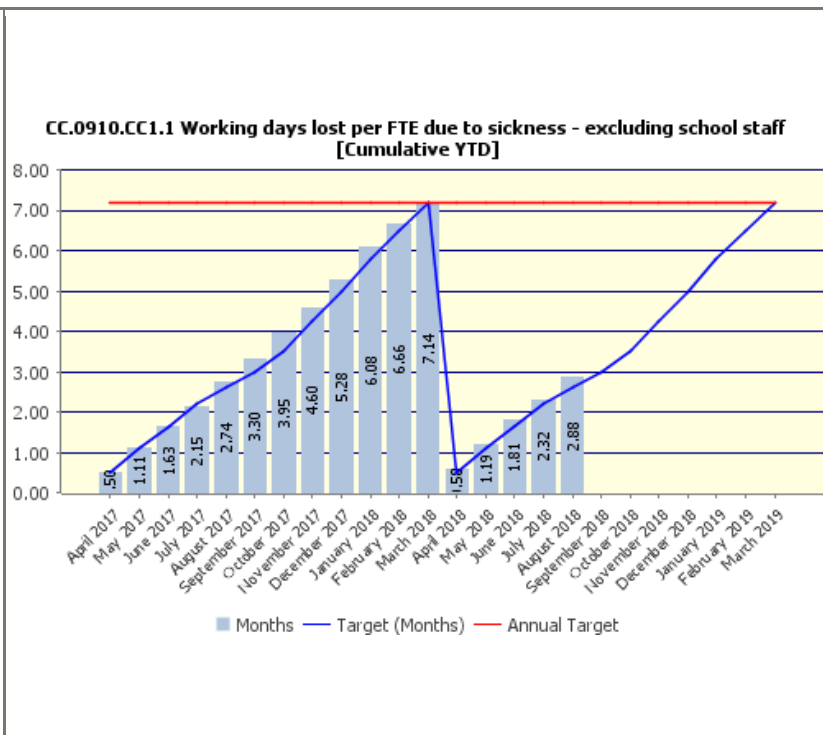
Aim: EXCELLENT: Priorities • Work with & listen to our communities & partners to achieve better outcomes for all • Enable communities to be self-sufficient & foster pride in the town • Promote & lead an entrepreneurial, creative & innovative approach to the development of our town.

Expected Outcome: At risk of missing target 1

CP 5.4	Working days lost per FTE due to sickness - excluding school staff [Cumulative YTD]		
Expected Outcome		Format	Aim to Minimise
Managed By	Joanna Ruffle		
Year Introduced	2009		



Date Range 1		
	Value	Target
April 2017	0.50	0.51
May 2017	1.11	1.10
June 2017	1.63	1.65
July 2017	2.15	2.21
August 2017	2.74	2.61
September 2017	3.30	3.01
October 2017	3.95	3.51
November 2017	4.60	4.27
December 2017	5.28	4.99
January 2018	6.08	5.82
February 2018	6.66	6.49
March 2018	7.14	7.20
April 2018	0.58	0.51
May 2018	1.19	1.10
June 2018	1.81	1.65
July 2018	2.32	2.21
August 2018	2.88	2.61



The council's current sickness levels are above the year target. HR are providing reports to DMT on a monthly basis highlight key absence areas. The occupational health service is also out to tender.

SECTION 4 – Partnership Indicators

Health and Wellbeing Indicators

	Performance Measures	Rationale for inclusion	Latest Performance
1.	Referral for treatment - % of patients referred from GP to hospital treatment within 18 weeks (monthly snapshot) https://southendccg.nhs.uk/news-events/governing-body-papers/26-september-2018	National standard, providing a measurement of key area of performance and a key area of public concern. Can be produced monthly and is easy to benchmark.	88.20% (June 2018) Against national target of 92%
2.	Cancer treatment - % patients treated within 62 days of GP urgent suspected cancer referral (Southend University Hospital Foundation Trust) https://southendccg.nhs.uk/news-events/governing-body-papers/26-september-2018	National standard, providing a measurement of key area of performance and a key area of public concern. Can be produced monthly and is easy to benchmark.	62 Day Operational Standard 61% (July 2018) Against 85% target 61 out of 100 patients were treated within 62 days.
3.	A&E - % of patients attending Southend University Hospital A&E, seen and discharged in under 4 hours (monthly snapshot) https://southendccg.nhs.uk/news-events/governing-body-papers/26-september-2018	National standard. Provides information relating to the effectiveness of the urgent care system. Can be produced monthly and is easy to benchmark.	88.70% (August 2018) Against national target of 95%
4.	Mental health - Improving Access to Psychological Therapy (IAPT) - % of people with common mental health problems accessing the service and entering treatment in the current year (monthly snapshot) https://southendccg.nhs.uk/news-events/governing-body-papers/july-2018/2325-item-16-appendix-1-integrated-performance-report-se-gb-july-2018/file	Provides an indicator for a priority area for councillors and one of the HWB Strategy ambitions. Can be produced monthly and is easily benchmarked.	1.50% (June 2018) Against target of 1.40% (A meeting to take place with CCGs and EPUT and on 28 th August 2018 to discuss concerns of waiting times)
5.	Dementia - % of people diagnosed with dementia against the estimated prevalence. (66.7% national ambition). https://southendccg.nhs.uk/news-events/governing-body-papers/july-2018/2324-item-16-performance-report-sccg-25th-july-2018/file	Issue of increasing prevalence and concern among the public. Can be produced monthly and is easy to benchmark.	Southend achieved 75.3% in May 2018 against the 66.7% diagnosis ambition target.

6.	Primary Care – GP Patient Survey: - Overall experience of the GP surgery (very/fairly good; fairly/very poor; neither good nor poor) https://gp-patient.co.uk/Slidepacks2018	Provides residents views on the quality of GP service in the borough. Survey is now produced annually.	Overall experience of GP surgery – July 2018 Very good – 41% Fairly good – 39% Neither good nor poor – 12% Fairly poor – 5% Very poor – 3% National Average of patients rating ‘Good’ is 84%
7.	End of life care - Preferred Place of Death (PPoD) – Percentage of patients referred to the Palliative Care Support Register (PCSE) who have expressed a preference for place of death and who achieve this preference. *	Nationally accepted as a key performance indicator for end of life care; integral to Ambitions for Palliative and End of Life Care: a national framework for local action 2015-2020. Can be produced monthly.	Southend: 94.2% The PPoD achievement for Southend in August 2018 is 49 out of 52. (no national target at present)

*although patients make a preference for a place of death, often home, the reality of the last days/hours of life often prompts patients and/or relatives/carers to change their mind and seek what they consider to be a place of safety and support, which is invariably the acute trust. Patients are documented for PPoD as: Home; Hospital; Hospice; Care/Nursing Home; Community Hospital.

Local Economy Indicators

Performance Measures		Latest Performance Economic Scorecard Reported Quarterly											
1.	Average House Prices	<table><tr><td></td><td>July 2017</td><td>July 2018</td></tr><tr><td>Average Price</td><td>£271,612.00</td><td>£279,358.00</td></tr><tr><td>% Change</td><td>7.3% (July 17-18)</td><td>2.4% (July 18-19)</td></tr></table>				July 2017	July 2018	Average Price	£271,612.00	£279,358.00	% Change	7.3% (July 17-18)	2.4% (July 18-19)
	July 2017	July 2018											
Average Price	£271,612.00	£279,358.00											
% Change	7.3% (July 17-18)	2.4% (July 18-19)											
2.	Planning Applications	<table><tr><td>August 2018</td><td>153</td></tr><tr><td>August 2017</td><td>183</td></tr></table>			August 2018	153	August 2017	183					
August 2018	153												
August 2017	183												
3.	Out-of-Work Benefits Claimants	<table><tr><td></td><td>August 2017</td><td>August 2018</td></tr><tr><td>Out-of-Work Benefit Claimants (Number)</td><td>2,325</td><td>3,580</td></tr><tr><td>Out-of-Work Benefit Claimants (%)</td><td>2.1%</td><td>3.2%</td></tr></table> <p>Source: Office of National Statistics & Southend-on-Sea Borough Council</p>				August 2017	August 2018	Out-of-Work Benefit Claimants (Number)	2,325	3,580	Out-of-Work Benefit Claimants (%)	2.1%	3.2%
	August 2017	August 2018											
Out-of-Work Benefit Claimants (Number)	2,325	3,580											
Out-of-Work Benefit Claimants (%)	2.1%	3.2%											

Community Safety Indicators

Short name	Month's value (July 2018)	Comment – explanation of current performance, actions to improve performance and anticipated future performance																																				
Score against 10 BCS crimes; Theft of Vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, wounding's, robbery. [Cumulative]	4221	<p>July commentary: SCSP continued to host partnership days in the Southend High Street area. These days were designed to utilise services expertise to engage with members of the public. Overall a 13.3% reduction in all crime across the treatment area was recorded. Further joint patrols occurred with British Transport Police and SBC Street Engagement teams at hotspot locations, identified through the Local Community Meetings. Partial closure orders were obtained through partnership work to support and safeguard occupants. Anti-social behaviour is continued to be reported and responded to via partnership activity.</p> <p>July 2018 BCS Breakdown: Theft of a vehicle – 4%; Theft from a vehicle - 7% ; Vehicle interference – 2%; Burglary in a dwelling – 7%; Bicycle Theft – 4%; Theft from the person -2%; Criminal damage (exc 59) - 17%; HMIC Violence without injury – 39%; Wounding (Serious or Other) – 16%; Personal Robbery – 2%.</p>																																				
Performance Measures	Rationale for inclusion	Latest Performance Available																																				
10 BCS crimes	Provides a broad indication of the level of crime in the borough, is a familiar performance measure and is easy to benchmark.	<table> <tr> <th>Individual Components of 10 BCS Comparator Crime</th><th>BCS Crimes (July 2018)</th><th>Essex Police Performance Summary Offences (Rolling 12 months to July 2018)</th></tr> <tr> <td>10 BCS Crimes - total</td><td>1178</td><td>*</td></tr> <tr> <td>Theft of a vehicle</td><td>45</td><td>443</td></tr> <tr> <td>Theft from Vehicle</td><td>73</td><td>780</td></tr> <tr> <td>Vehicle Interference</td><td>22</td><td>178</td></tr> <tr> <td>Burglary in a dwelling (Pre-April 17 definition)</td><td>76</td><td>679</td></tr> <tr> <td>Bicycle theft</td><td>49</td><td>487</td></tr> <tr> <td>Theft from the person</td><td>23</td><td>253</td></tr> <tr> <td>Criminal Damage (exc 59)</td><td>180</td><td>1915</td></tr> <tr> <td>HMIC Violence Without Injury</td><td>499</td><td>2372</td></tr> <tr> <td>Wounding (Serious or Other)</td><td>190</td><td>*</td></tr> <tr> <td>Robbery (Personal Property)</td><td>21</td><td>247</td></tr> </table>	Individual Components of 10 BCS Comparator Crime	BCS Crimes (July 2018)	Essex Police Performance Summary Offences (Rolling 12 months to July 2018)	10 BCS Crimes - total	1178	*	Theft of a vehicle	45	443	Theft from Vehicle	73	780	Vehicle Interference	22	178	Burglary in a dwelling (Pre-April 17 definition)	76	679	Bicycle theft	49	487	Theft from the person	23	253	Criminal Damage (exc 59)	180	1915	HMIC Violence Without Injury	499	2372	Wounding (Serious or Other)	190	*	Robbery (Personal Property)	21	247
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		<p>*Not recorded.</p> <p>**Solved rates show the ratio between the number of police-recorded crimes where the offender has received a formal sanction (includes; charges, cautions, penalty notices and cannabis warnings), and the total number of crimes recorded in the time period covered. (Solved rates do not include restorative justice or a community resolution.</p>			
Potential Performance Measures		Rationale for inclusion	Latest Performance		
			Rolling 12 months to June 2018		Rolling 12 month Increase/ Decrease %
2	Total number of crimes +/- incidents	Provides a broad indication of the level of crime in the borough, covering all crimes	Total number of Incidents	Total number of Crimes	Crimes – ↑TBC
			4311 (June 18)	TBC (June 18)	Incidents - ↑1.34%
3	Anti-social Behaviour reported	A key concern of members and public that is not reflected in the 10 BCS crimes performance measure.	6789		↓3.4%
4	Number of arrests (cumulative)	Provides key performance information relating to Police activity to tackle crime. However, the measure may be misleading as the number of arrests has been declining as a result of greater use of alternatives to formal charges (penalty notices, community resolution, cautions etc..) – a trend which is likely to continue.	340		↑2.1%
5	‘Positive disposals’ (outcomes of crimes ‘cleared up’ other than a formal conviction –..)	Recognises the full range of possible outcomes taken following arrest, such as community resolution, cautions etc...	TBC		TBC
6	Number of domestic abuse incidents	High profile area of work and a demand pressure on resources.	2224		↓40.67%
7	Number of incidents of missing people reported	High profile area of work and a demand pressure on resources.	86		↓3.37%



Revenue Budget Monitoring 2018/19

Period 5

as at 31st August 2018

Portfolio Summary

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1. Commentary

This report outlines the budget monitoring position for the General Fund and Housing Revenue Account for 2018/19, based on the views of the Directors and their Management Teams, in light of expenditure and income to 31st August 2018.

The starting point for the budget monitoring is the original budget as agreed by Council in February 2018.

2. Overall Budget Performance

As at the end of August, the forecast outturn is suggesting a net overspend of £1,679,000 (1.4% of net expenditure). The cause of the overspend lies entirely within Service Areas, with the most significant budget issues being within Children's Services and Traffic and Highways. In line with previous custom and practice, it is assumed that the residual overspend will be drawn down from earmarked reserves rather than impacting on the General Reserve as that would reduce General Reserves below the optimal level set by the Council's Section 151 Officer in his adequacy of balances statement to the Council in setting the 2018/2019 budget.

**General Fund Portfolio Forecast Comparison 2018-19
as at Period 5 - August 2018**

Portfolio	Latest Budget 2018/19 £000	Projected Outturn 2018/19 £000	August Forecast Variance £000	July Forecast Variance £000
Leader	11,413	11,303	(110)	(24)
Growth	2,956	2,830	(126)	(61)
Adult and Housing	41,395	41,456	61	70
Children and Learning	36,598	37,232	634	625
Healthy Communities and Wellbeing	14,182	14,468	286	266
Infrastructure	14,318	16,311	1,993	1,654
Public Protection	13,785	13,006	(779)	(502)
Total Portfolio	134,647	136,606	1,959	2,028
Non-Service Areas	(18,092)	(18,372)	(280)	(194)
Earmarked Reserves	6,481	4,802	(1,679)	(1,834)
Net Expenditure / (Income)	123,036	123,036	0	0

Where Service Areas are forecasting an overspend by the end of the year, the relevant Director has been advised that appropriate action plans must be in place to address any projected overspend position so that a balanced budget for the Council is produced by the year end.

3. Non Service Variances - £280,000 forecast underspend

Financing Costs

The (£280k) favourable variance is due to additional property fund units which were purchased after the budget was set.

4. Appropriations to / from Earmarked Reserves

Net appropriations to Earmarked Reserves totalling £5,436,000 were agreed by Council when setting the 2018/19 budget in February 2018. The current outturn position allows for further in-year net appropriations to reserves totalling £1,045,400. Total net appropriations to reserves for 2018/19 are therefore forecast to be £6,481,400.

The net change of £1,045,400 comprises the following planned appropriations:-

To Reserves

- £2,547,000 to the Capital Reserve due to programme re-profiling

From Reserves

- (£1,106,000) from the Children's Social Care Reserve
- (£22,000) from the Troubled Families Reserve
- (£20,000) from the Adult Social Care Reserve
- (£240,000) from the Public Health Reserve
- (£113,600) from the Business Transformation Reserve as agreed by CMT

Unless further management action and savings are identified, there will also be the need for an appropriation from the Business Transformation Reserve of £1,679,000 to rebalance the budget.

5. Revenue Contributions to Capital Outlay (RCCO)

The original budget for 2018/19 included planned revenue contributions for capital investments, via the use of Earmarked Reserves, of £5,058,000. Due to slippage from 2018/19 into 2019/20 agreed at Cabinet in June 2018, this budget has now decreased to £2,583,000. The Capital Reserve will fund £2,129,000 of this, £238,000 is funded from the Agresso Reserve and the remaining £216,000 is funded from the People Workforce Strategy Team and energy savings generated from energy efficiency projects.

6. Performance against Budget savings targets for 2018/19

As part of setting the Council budget for 2018/19, a schedule of Departmental and Corporate savings was approved totalling £7.594 million. These are required to achieve a balanced budget.

A monthly exercise is in place to monitor the progress of the delivery of these savings. A breakdown, by RAG status, of the Departmental Savings is shown below:

	a	b	c	b+c	d	e	a-(b+c+e)
	Target	Green	Amber	Expected	Red -	Saving	Residual
	Saving	£000	£000	Delivery of	Estimated not	in year	Under /
	£000	£000	£000	Savings	Deliverable	£000	(Over)
				£000	£000		Delivery
							£000
Leader	80	0	0	0	80	80	0
Growth	509	509	0	509	0	0	0
Adults and Housing	2,325	550	1,775	2,325	0	0	0
Children and Learning	840	99	741	840	0	0	0
Healthy Communities and Wellbeing	504	355	0	355	149	0	149
Infrastructure	1,006	206	800	1,006	0	0	0
Public Protection	30	12	0	12	18	18	0
	5,294	1,731	3,316	5,047	247	98	149
Non-Portfolio	2,300	2,300	0	2,300	0	0	0
	7,594	4,031	3,316	7,347	247	98	149

The current forecast is showing a shortfall of £247,000 against the required savings total of £7.594 million. Against these undeliverable savings, in year mitigations of £98,000 have been identified, leaving a shortfall of £149,000 against the required savings total of £7.594 million. Directors have been advised of the need to continue to seek mitigations where planned savings cannot be achieved so that a balanced budget for the Council can be achieved by financial year-end.

7. Overall Budget Performance – Housing Revenue Account (HRA)

The HRA budget was approved by Council in February 2018 and anticipated an operating surplus of £4,547,000.

The closing HRA balance as at March 2018 was £3,502,000.

The latest forecast as at August 2018 indicates that the HRA will have an income surplus of £600,000 in 2018/19. This is because early predictions are showing higher rental income than budgeted for. The estimate assumes a 4% void allowance across all properties and the actual up to the end of July has been less. Rather than increase the HRA balance, normal practice would see this transferred to the HRA Capital Investment reserve.

The original budget for 2018/19 included planned revenue contributions for capital investment of £1,925,000. Due to a reconsideration of the most appropriate way to finance the HRA capital programme this year, the level of RCCO has fallen to £410,000.

8. Budget Virements

In line with the approved financial procedure rules all virements over £50,000 between portfolio services or between pay and non-pay budgets are to be approved by Cabinet. Below is a table showing the virements which fall within these parameters:-

	DR £	CR £
Virements over £50,000 in reported period	512	(512)
Virements over £50,000 previously reported	8,115	(8,115)

Virements approved under delegated authority	120	(120)
Total Virements	8,747	(8,747)

The virements for Cabinet approval this period are:

£60,000	Alignment of temporary funding to support increased children social care case loads
£64,000	Alignment of funding to support the OFSTED improvement programme and review team
£80,500	Transfer staffing budget for 2 posts from the Single Point of Access Team to the Locality Reviews Team
£308,000	Correction of Invest to Save budget for Fossetts Farm
£512,500	Total

General Fund

Portfolio Summary

Portfolio	Original Budget			Virement £'000	Latest Budget			Expected Outturn £'000	Forecast Variance £'000	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Leader	13,384	(2,448)	10,936	477	13,792	(2,379)	11,413	11,303	(110)	↓
Growth	8,880	(5,799)	3,081	(125)	8,447	(5,491)	2,956	2,830	(126)	↓
Adult and Housing	69,994	(27,117)	42,877	(1,482)	68,798	(27,403)	41,395	41,456	61	↑
Children and Learning	108,037	(74,481)	33,556	3,042	111,517	(74,919)	36,598	37,232	634	↑
Healthy Communities and Wellbeing	119,551	(105,915)	13,636	546	102,286	(88,104)	14,182	14,468	286	↑
Infrastructure	28,408	(14,235)	14,173	145	28,553	(14,235)	14,318	16,311	1,993	↑
Public Protection	17,515	(3,733)	13,782	3	17,518	(3,733)	13,785	13,006	(779)	↓
Portfolio Net Expenditure	365,769	(233,728)	132,041	2,606	350,911	(216,264)	134,647	136,606	1,959	↑
Reversal of Depreciation	(39,074)	10,793	(28,281)	0	(39,074)	10,793	(28,281)	(28,281)	0	↔
Levies	638	0	638	0	638	0	638	638	0	↔
Financing Costs	8,542	0	8,542	(308)	8,234	0	8,234	7,954	(280)	↓
Contingency	5,716	0	5,716	(868)	4,848	0	4,848	4,848	0	↔
Pensions Upfront Funding	(3,734)	0	(3,734)	0	(3,734)	0	(3,734)	(3,734)	0	↔
Non Portfolio Net Expenditure	(27,912)	10,793	(17,119)	(1,176)	(29,088)	10,793	(18,295)	(18,575)	(280)	↓
Net Operating Expenditure	337,857	(222,935)	114,922	1,430	321,823	(205,471)	116,352	118,031	1,679	↑
General grants	0	(2,380)	(2,380)	0	0	(2,380)	(2,380)	(2,380)	0	↔
Revenue Contribution to Capital	5,058	0	5,058	(2,475)	2,583	0	2,583	2,583	0	↔
Contribution to / (from) Earmarked Reserves	5,436	0	5,436	1,045	6,481	0	6,481	4,802	(1,679)	↓
Contribution to / (from) General Reserves	0	0	0	0	0	0	0	0	0	↔
Net Expenditure / (Income)	348,351	(225,315)	123,036	0	330,887	(207,851)	123,036	123,036	0	↔

Use of General Reserves	
Balance as at 1 April 2018	11,000
(Use) / contribution to in Year	0
Balance as at 31 March 2018	11,000

11,000	11,000	0	↔
0	0	0	
11,000	11,000	0	↔

General Fund

Leader Portfolio

Leader : Cllr John Lamb

Service Department	Original Budget			Virement	Latest Budget			Expected Outturn	Forecast Variance	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Corporate Planning and Policy										
a. Corporate and Non-Distributable Costs	1,919	(184)	1,735	71	1,990	(184)	1,806	1,721	(85)	↓
Corporate Services										
b. Department of the Chief Executive	634	0	634	(2)	632	0	632	607	(25)	↓
Financial Services										
c. Accountancy	2,131	(295)	1,836	0	2,131	(295)	1,836	1,836	0	↔
d. Accounts Payable	119	(4)	115	0	119	(4)	115	115	0	↔
e. Accounts Receivable	190	(77)	113	0	190	(77)	113	113	0	↔
f. Insurance	162	(247)	(85)	0	162	(247)	(85)	(85)	0	↔
g. Internal Audit	774	(271)	503	0	705	(202)	503	503	0	↔
h. Corporate Fraud	225	(52)	173	1	226	(52)	174	174	0	↔
i. Corporate Procurement	621	0	621	61	682	0	682	682	0	↔
Human Resources & Organisational Development										
j. Human Resources	1,815	(505)	1,310	29	1,844	(505)	1,339	1,339	0	↔
k. People and Organisational Development	414	(115)	299	(1)	413	(115)	298	298	0	↔
l. Tickfield Training Centre	370	(156)	214	1	371	(156)	215	215	0	↔
Legal and Democratic Services										
m. Democratic Services Support	371	0	371	0	371	0	371	371	0	↔
n. Mayoralty	191	0	191	6	197	0	197	197	0	↔
o. Member Support	730	0	730	0	730	0	730	730	0	↔
p. Elections and Electoral Registration	354	0	354	0	354	0	354	354	0	↔
q. Local Land Charges	197	(297)	(100)	0	197	(297)	(100)	(100)	0	↔
r. Legal Services	1,308	(245)	1,063	218	1,526	(245)	1,281	1,281	0	↔
Other Services										
s. Emergency Planning	82	0	82	0	82	0	82	82	0	↔
t. Corporate Subscriptions	85	0	85	0	85	0	85	85	0	↔
u. Strategy and Performance	692	0	692	93	785	0	785	785	0	↔
Total Net Budget for Department	13,384	(2,448)	10,936	477	13,792	(2,379)	11,413	11,303	(110)	↓

General Fund**Leader Portfolio****Leader : Cllr John Lamb**

Forecast Outturn Variance	
a.	An in-year saving of £10,000 is forecast resulting from short-term borrowing brokerage fees which will no longer be incurred. As in previous years, based on the profile of spend to date, it seems unlikely that the Corporate Initiatives budget will be fully utilised. In light of this an underspend of £75,000 has been forecast.
b.	Full staffing budget will not be required
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General Fund

Growth Portfolio

Growth : Cllr James Courtenay

Service Department	Original Budget			Virement £'000	Latest Budget			Expected Outturn £'000	Forecast Variance £'000	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Asset and Facilities Management										
a. Asset Management	416	(16)	400	0	416	(16)	400	400	0	↔
b. Corporate and Industrial Estates	177	(3,319)	(3,142)	309	178	(3,011)	(2,833)	(3,053)	(220)	↓
c. Property Management and Maintenance	469	(111)	358	(11)	458	(111)	347	392	45	↑
d. Buildings Management	2,543	(110)	2,433	83	2,626	(110)	2,516	2,676	160	↑
Economic Development and Regeneration										
e. Economic Development	1,004	(578)	426	(69)	935	(578)	357	357	0	↔
f. Town Centre	206	(59)	147	1	207	(59)	148	134	(14)	↔
g. Better Queensway	0	0	0	0	0	0	0	0	0	↔
Planning										
h. Development Control	895	(631)	264	0	895	(631)	264	197	(67)	↔
i. Regional and Local Town Plan	284	0	284	0	284	0	284	284	0	↔
Tourism										
j. Resorts Services Pier and Foreshore	2,828	(957)	1,871	(437)	2,391	(957)	1,434	1,404	(30)	↓
k. Tourism	58	(18)	40	(1)	57	(18)	39	39	0	↔
Total Net Budget for Department	8,880	(5,799)	3,081	(125)	8,447	(5,491)	2,956	2,830	(126)	↓

General Fund**Growth Portfolio****Growth : Cllr James Courtenay****Forecast Outturn Variance**

- | |
|---|
| a. |
| b. An underspend of £220,000 is forecast at year-end due to the new rental streams at Fossetts Farm and rent increases on existing leases |
| c. Lower capitalisation of salaries than anticipated and some schools are no longer utilising our property services since changing to Academy status. |
| d. Cleaning and security savings at the Civic Centre have not been realised and changes to the arrangements are increasing the costs. |
| e. |
| f. Income generated from Town Centre charges for promotions and events. |
| g. |
| h. Higher income within the Development Control team is being partially offset by the costs of Agency Staff in the Borough Wide team. |
| i. |
| j. Changes in VAT treatment for the income from the Pier train is resulting in additional income being retained by the service. |
| k. |

General Fund

Adults and Housing Portfolio

Adults and Housing : Cllr Tony Cox

Service Department	Original Budget			Virement £'000	Latest Budget			Expected Outturn £'000	Forecast Variance £'000	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Adult Social Care										
a. Adult Support Services and Management	298	0	298	213	511	0	511	511	0	↔
b. Business Support Team	1,776	(184)	1,592	(1)	1,775	(184)	1,591	1,591	0	↔
c. Strategy, Development and Commissioning	2,228	(590)	1,638	26	2,254	(590)	1,664	1,664	0	↔
d. People with a Learning Disability	14,427	(1,922)	12,505	(18)	14,409	(1,922)	12,487	12,487	0	↔
e. People with Mental Health Needs	3,653	(198)	3,455	(29)	3,624	(198)	3,426	3,426	0	↔
f. Older People	29,566	(16,464)	13,102	(2,085)	29,630	(18,613)	11,017	11,017	0	↔
g. Other Community Services	5,877	(4,574)	1,303	601	4,294	(2,390)	1,904	1,965	61	↑
h. People with a Physical or Sensory Impairment	4,614	(1,222)	3,392	1	4,650	(1,257)	3,393	3,393	0	↔
i. Service Strategy and Regulation	124	(69)	55	(1)	123	(69)	54	54	0	↔
Council and Private Sector Housing Investment										
j. Private Sector Housing	3,780	(1,119)	2,661	0	3,780	(1,119)	2,661	2,661	0	↔
k. Supporting People	2,433	0	2,433	(188)	2,245	0	2,245	2,245	0	↔
Homelessness										
l. Housing Needs and Homelessness	994	(658)	336	(1)	1,279	(944)	335	335	0	↔
Strategy and Advice										
m. Strategy and Planning for Housing	224	(117)	107	0	224	(117)	107	107	0	↔
Total Net Budget for Department	69,994	(27,117)	42,877	(1,482)	68,798	(27,403)	41,395	41,456	61	↑

General Fund**Adults and Housing Portfolio****Adults and Housing : Cllr Tony Cox**

Forecast Outturn Variance	
a.	
b.	
c.	
d.	
e.	
f.	
g.	The pressure on Social Work teams relates to the budgeted vacancy factor, which assume as certain level of staffing turnover. At present it appears this will not be achieved because agency staff are being used to cover vacancies and manage current workloads.
h.	
i.	
j.	
k.	
l.	
m.	

General Fund

Children and Learning Portfolio

Children and Learning : Cllr Helen Boyd

Service Department	Original Budget			Virement £'000	Latest Budget			Expected Outturn £'000	Forecast Variance £'000	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Childrens Social Care										
a. Children Fieldwork Services	4,379	(5)	4,374	895	5,274	(5)	5,269	5,414	145	↑
b. Children with Disabilities	1,175	(183)	992	0	1,175	(183)	992	992	0	↔
c. Childrens Specialist Support and Commissioning	2,624	(164)	2,460	151	2,775	(164)	2,611	2,620	9	↑
d. Inhouse Fostering and Adoption	4,911	(236)	4,675	98	5,009	(236)	4,773	4,773	0	↔
e. Leaving Care Placements and Resources	1,104	(232)	872	501	2,042	(669)	1,373	1,563	190	↔
f. Private Voluntary Independent Provider Placements	3,825	(120)	3,705	1,190	5,015	(120)	4,895	5,185	290	↔
Youth and Family Support										
g. Early Help and Family Support	1,723	(1,201)	522	261	1,984	(1,201)	783	783	0	↔
h. Youth Offending Service	1,894	(632)	1,262	(2)	1,892	(632)	1,260	1,260	0	↔
i. Youth Service	1,067	(437)	630	(6)	1,061	(437)	624	624	0	↔
Educational and Schools										
j. School Support and Education Transport	22,646	(10,872)	11,774	(36)	22,610	(10,872)	11,738	11,738	0	↔
k. Early Years Development and Child Care Partnership	12,023	(10,825)	1,198	(10)	12,013	(10,825)	1,188	1,188	0	↔
l. High Needs Educational Funding	11,906	(11,028)	878	0	11,907	(11,029)	878	878	0	↔
m. Southend Adult Community College	3,400	(3,186)	214	0	3,400	(3,186)	214	214	0	↔
Maintained Schools Delegated										
n. Maintained Schools Delegated Budgets	32,454	(32,454)	0	0	32,454	(32,454)	0	0	0	↔
o. Pupil Premium	2,906	(2,906)	0	0	2,906	(2,906)	0	0	0	↔
Total Net Budget for Department	108,037	(74,481)	33,556	3,042	111,517	(74,919)	36,598	37,232	634	↑

General Fund**Children and Learning Portfolio****Children and Learning : Cllr Helen Boyd**

Forecast Outturn Variance	
a.	Staffing pressures because of the required use of agency staff to support children social worker caseloads.
b.	
c.	
d.	
e.	Cost pressures on children who are leaving care and their associated support costs.
f.	The forecast variance pressure relates to the cost of provision for external care provided to looked after children. As previously reported, the pressures are both a local and national issue, and since the middle of 2016/17 Southend has experienced an increase in the number of local authority looked after children.
g.	
h.	
i.	
j.	
k.	
l.	
m.	

General Fund

Healthy Communities and Wellbeing Portfolio

Healthy Communities and Wellbeing : Cllr Lesley Salter

Service Department	Original Budget			Virement £'000	Latest Budget			Expected Outturn £'000	Forecast Variance £'000	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Community Resilience and Cohesion										
a. Partnership Team	231	0	231	(1)	230	0	230	230	0	↔
b. Community Centres and Club 60	93	(1)	92	(9)	84	(1)	83	83	0	↔
Culture										
c. Arts Development	499	(233)	266	0	499	(233)	266	322	56	↔
d. Amenity Services Organisation	3,673	(683)	2,990	73	3,746	(683)	3,063	3,098	35	↑
e. Culture Management	146	(6)	140	0	146	(6)	140	140	0	↔
f. Library Service	3,378	(397)	2,981	(1)	3,377	(397)	2,980	2,980	0	↔
g. Museums and Art Gallery	1,995	(80)	1,915	5	2,000	(80)	1,920	1,920	0	↔
h. Parks and Amenities Management	1,812	(786)	1,026	139	1,951	(786)	1,165	1,375	210	↔
i. Sports Development	54	0	54	(1)	53	0	53	53	0	↔
j. Sport and Leisure Facilities	589	(304)	285	34	623	(304)	319	319	0	↔
k. Southend Theatres	647	(27)	620	26	673	(27)	646	646	0	↔
Customer Services										
l. Registration of Births Deaths and Marriages	330	(378)	(48)	0	330	(378)	(48)	(48)	0	↔
m. Customer Services Centre	1,976	(295)	1,681	34	2,010	(295)	1,715	1,715	0	↔
Revenues and Benefits										
n. Council Tax Collection	869	(607)	262	0	869	(607)	262	262	0	↔
o. Non Domestic Rates Collection	199	(306)	(107)	0	199	(306)	(107)	(107)	0	↔
p. Housing Benefit Administration	1,801	(1,195)	606	8	1,809	(1,195)	614	584	(30)	↔
q. Rent Benefit Payments	91,582	(91,685)	(103)	0	73,771	(73,874)	(103)	(103)	0	↔
Health										
r. Public Health	6,323	(6,480)	(157)	241	6,564	(6,480)	84	84	0	↔
s. Drug and Alcohol Action Team	2,270	(2,187)	83	0	2,270	(2,187)	83	83	0	↔
t. Young Persons Drug and Alcohol Team	273	(265)	8	(1)	272	(265)	7	7	0	↔
Voluntary and Community Services										
u. Support to Voluntary Sector	811	0	811	(1)	810	0	810	825	15	↔
Total Net Budget for Department	119,551	(105,915)	13,636	546	102,286	(88,104)	14,182	14,468	286	↑

General Fund**Healthy Communities and Wellbeing Portfolio****Healthy Communities and Wellbeing : Cllr Lesley Salter**

Forecast Outturn Variance
a.
b.
c. The delivery partner of Twenty One have terminated their agreement with us and as a result, the venue is now only open for any events which were arranged prior to its closure. These events continue sporadically up until the end of October and many of them do not pay a hire charge for the venue. At this moment there is no agreed course of action for the future of the venue and therefore we remain liable for the Business Rates and running costs of the site.
d. A number of contracts with external customers were not renewed last year and there is still some work to be done to recover this income gap.
e.
f.
g.
h. The income received from outdoor sports teams has been reducing over the last 5 years. There is currently a review underway to understand in which locations this has taken place and the sports mostly affected by this. It is believed that the increase in budget gyms and the uptake of cycling has had an impact on organised team sports nationally which subsequently has reduced the income this generates within our parks.
i.
j.
k.
l.
m.
n.
o.
p. As the volume of the Council's future Housing Benefit responsibilities is unknown, the core team is supplemented with outsourced services which although more costly will avoid possible future redundancy costs. The overspend on these contractors is offset by vacancies and additional income awarded by the Department for Work and Pensions (DWP) resulting in a £30,000 forecast underspend for the year.
q.

r.

s.

t.

u. The Community Hub is now commissioned via South Essex Community Hub and funded through a voluntary grant. Under the terms of the lease, the Council remains liable for the accommodation costs and the grant is reduced accordingly. There is a £15,000 pressure due to backdated rent which was not accounted for at the end of last year.

General Fund

Infrastructure Portfolio

Infrastructure : Cllr Andrew Moring

Service Department	Original Budget			Virement £'000	Latest Budget			Expected Outturn £'000	Forecast Variance £'000	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Transport										
a. Highways Maintenance	10,956	(1,708)	9,248	200	11,156	(1,708)	9,448	10,130	682	↑
b. Bridges and Structural Engineering	414	0	414	0	414	0	414	411	(3)	↓
c. Decriminalised Parking	1,171	(1,699)	(528)	(3)	1,168	(1,699)	(531)	(99)	432	↓
d. Car Parking Management	1,170	(7,222)	(6,052)	23	1,193	(7,222)	(6,029)	(5,397)	632	↑
e. Concessionary Fares	3,307	0	3,307	(9)	3,298	0	3,298	3,298	0	↔
f. Passenger Transport	417	(65)	352	2	419	(65)	354	425	71	↔
g. Road Safety and School Crossing	229	0	229	(1)	228	0	228	194	(34)	↓
h. Transport Planning	1,672	(1,990)	(318)	1	1,673	(1,990)	(317)	(249)	68	↑
i. Traffic and Parking Management	600	(5)	595	(1)	599	(5)	594	709	115	↑
j. Dial A Ride Service	105	(19)	86	5	110	(19)	91	91	0	↔
k. Transport Management	173	0	173	0	173	0	173	173	0	↔
l. Vehicle Fleet	550	(344)	206	6	556	(344)	212	212	0	↔
m. Digital Futures	6,193	(1,183)	5,010	(77)	6,116	(1,183)	4,933	4,933	0	↔
Other Services										
n. Enterprise Tourism and Enviroment Central Pool	1,451	0	1,451	(1)	1,450	0	1,450	1,480	30	↔
Total Net Budget for Department	28,408	(14,235)	14,173	145	28,553	(14,235)	14,318	16,311	1,993	↑

General Fund**Infrastructure Portfolio****Infrastructure : Cllr Andrew Moring****Forecast Outturn Variance**

- a. As a result of the poor weather conditions in late February / early March labelled as the “Beast from the East”, the condition of the road network deteriorated and as a result there was a large increase in the number of defects on the highways and footways. The launch of MySouthend is giving residents the opportunity to report defects and these are focussing the Inspectors on verifying MySouthend calls which will ultimately result in more works to the Highway. All of these factors are resulting in a pressure of approximately £400k although over a period of time we will be able to understand better if this is a current spike in identification of defects, or the new norm under an enhanced inspection regime.
An increase in the number of Highway Inspectors has also resulted in a greater area being inspected more frequently which is also identifying more defects than usual.
Income from rechargeable works has historically been low and based on current income a shortfall of £120k is likely. However the service area are engaging with an external insurance specialist on a trial basis in an attempt to pursue claims for damage to the Highway.
- b.
- c. There has been an average 9% increase in the number of PCN's issued against the same time period last year and a £32k increase in the income collected for those tickets as at the end of July. However there is still an anticipated shortfall in the income budget of £190k. Although the value of old debt is reducing year on year, the anticipated bad debt provision is still £100k more than the budget provision. There has also been an increase in the number of PCN's registered with the Traffic Enforcement Centre which allows further opportunities for outstanding debts to be collected.
- d. As at the end of August, car parking income has increased significant, especially in June and July when we enjoyed a very dry spell and a heatwave. Within that, there has been an 11% shift in usage from on street car parks to off street surface car parks. From an analysis of 7 town centre car parks which have retained the same machines over this period, projections suggest that the off street car parks will perform even better than independent advice had suggested. However, due to the shift from on street to off street (where VAT is payable) the additional income from the removal of 1, 3 and 5 hour parking charges is currently being negated by the loss in on street parking income (where no VAT is payable).
Security at the University Square car park has been increased to 24 hours which increases the pressure on this budget to £120k and an additional £60k has been spent on upgrades to the pay & display machines within the borough.
- e.
- f. Unfortunately the Travel Centre has been vandalised on a number of occasions and incidents of anti-social behaviour have resulted in the necessity to provide regular security patrols at the site in order to provide a safe environment for bus users.
- g. There is currently a vacant post within the team and more time has been spent on capital funded works than anticipated.
- h. A number of staff who are budgeted on the basis of delivering the capital programme have not charged as much time to capital as anticipated so far this year.
- i. A number of staff who are budgeted on the basis of delivering the capital programme have not charged as much time to capital as anticipated due to the type of projects in the capital programme this year. The cost of a project manager to the end of the financial year is also unfunded.

j.

k.

l.

m.

n. There have been delays in the implementation of a staffing restructure within the team after the feedback received from the necessary consultation.

General Fund

Public Protection Portfolio

Public Protection : Cllr Mark Flewitt

Service Department	Original Budget			Virement £'000	Latest Budget			Expected Outturn £'000	Forecast Variance £'000	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Community Safety										
a. Closed Circuit Television	549	(33)	516	(1)	548	(33)	515	485	(30)	↑
b. Community Safety	216	(32)	184	(2)	214	(32)	182	182	0	↔
Energy										
c. Climate Change	111	(144)	(33)	0	111	(144)	(33)	(33)	0	↔
Cemeteries and Crematorium										
d. Cemeteries and Crematorium	1,161	(2,566)	(1,405)	9	1,170	(2,566)	(1,396)	(1,486)	(90)	↓
Flooding										
e. Flood and Sea Defences	811	(11)	800	(2)	809	(11)	798	595	(203)	↓
Regulatory Services										
f. Regulatory Business	35	(14)	21	0	35	(14)	21	24	3	↑
g. Regulatory Licensing	100	(469)	(369)	19	119	(469)	(350)	(335)	15	↑
h. Regulatory Management	1,134	0	1,134	(3)	1,131	0	1,131	1,113	(18)	↓
i. Regulatory Protection	71	(13)	58	0	71	(13)	58	58	0	↔
j. Building Control	443	(440)	3	(1)	442	(440)	2	104	102	↓
Waste and Street Scene										
k. Public Conveniences	550	0	550	10	560	0	560	560	0	↔
l. Waste Collection	4,695	0	4,695	209	4,904	0	4,904	4,904	0	↔
m. Waste Disposal	5,264	0	5,264	(231)	5,033	0	5,033	4,610	(423)	↔
n. Street Cleansing	1,360	0	1,360	(2)	1,358	0	1,358	1,358	0	↔
o. Household Recycling	477	(7)	470	(2)	475	(7)	468	468	0	↔
p. Environmental Care	242	(4)	238	2	244	(4)	240	240	0	↔
q. Waste Management	296	0	296	(2)	294	0	294	159	(135)	↔
Total Net Budget for Department	17,515	(3,733)	13,782	3	17,518	(3,733)	13,785	13,006	(779)	↓

General Fund**Public Protection Portfolio****Public Protection : Cllr Mark Flewitt**

Forecast	Outturn	Variance
a.	Additional maintenance costs for digitisation will not be incurred as the cameras have not yet been procured	
b.		
c.		
d.	Burials and Cremations are higher in the first five months of the year compared to last year. Income achieved at Period 5 is subsequently higher than for the same period last year meaning that an underspend of £90k has been forecast at year-end.	
e.	A substantial underspend on the main contractors budget is expected this year, in part due to the vacant engineer posts within the team.	
f.		
g.		
h.		
i.		
j.	Income has reduced this year for services which are also provided by the private sector. There is also an unfunded apprentice post and a pressure due to annual market supplements to retain staff.	
k.		
l.		
m.	Due to the Mechanical Biological Treatment plant (MBT) in Basildon continuing to fail to meet the performance requirements of the original specification, the reduced gate fee during the commissioning phase is still in place. This is allowing SBC to dispose of residual waste at a much lower rate than the original business case. This, along with a change in the disposal of food waste which now provides us with an income, is resulting in a forecast underspend.	
n.		
o.		
p.		
q.	As part of the revised agreement with Essex County Council relating to the Joint Working Agreement, SBC will still receive our share of the Waste Infrastructure Grant up until December 2019 which wasn't included in the original budget.	

Housing Revenue Account

	Original Budget			Virement	Latest Budget			Expected Outturn	Forecast Variance	Movement from Period 4
	Gross Expend £'000	Gross Income £'000	Net £'000		Gross Expend £'000	Gross Income £'000	Net £'000			
Employees	210	0	210	0	210	0	210	210	0	↔
Premises (excluding repairs)	790	0	790	0	790	0	790	790	0	↔
Repairs	4,930	0	4,930	0	4,930	0	4,930	4,930	0	↔
Supplies and Services	69	0	69	0	69	0	69	69	0	↔
Management Fee	5,579	0	5,579	0	5,579	0	5,579	5,579	0	↔
MATS	1,146	0	1,146	0	1,146	0	1,146	1,146	0	↔
Provision for Bad Debts	394	0	394	0	394	0	394	394	0	↔
Depreciation	6,284	0	6,284	0	6,284	0	6,284	6,284	0	↔
Capital Financing Charges	3,515	0	3,515	0	3,515	0	3,515	3,515	0	↔
Gross Expenditure	22,917	0	22,917	0	22,917	0	22,917	22,917	0	↔
			0							↔
Fees and Charges	0	(349)	(349)	0	0	(349)	(349)	(349)	0	↔
Dwelling Rents	0	(24,900)	(24,900)	0	0	(24,900)	(24,900)	(25,500)	(600)	↓
Other Rents	0	(1,372)	(1,372)	0	0	(1,372)	(1,372)	(1,372)	0	↔
Other Income	0	(27)	(27)	0	0	(27)	(27)	(27)	0	↔
Interest	0	(250)	(250)	0	0	(250)	(250)	(250)	0	↔
Recharges	0	(566)	(566)	0	0	(566)	(566)	(566)	0	↔
Non Department Net Expenditure	0	(27,464)	(27,464)	0	0	(27,464)	(27,464)	(28,064)	(600)	↓
Net Operating Expenditure	22,917	(27,464)	(4,547)	0	22,917	(27,464)	(4,547)	(5,147)	(600)	↓
Revenue Contribution to Capital	1,925	0	1,925	(1,515)	410	0	410	410	0	↔
Contribution to/ (from) Earmarked Reserves	2,622	0	2,622	1,515	4,137	0	4,137	4,137	0	↔
Contribution to/ (from) General Reserves	0	0	0	0	0	0	0	0	0	↔
Net Expenditure/ (Income)	27,464	(27,464)	0	0	27,464	(27,464)	0	(600)	(600)	↓

Use of general Reserves	
Balances as at 1 April 2018	3,502
(Use)/ contribution to in Year	0
Balance as at 31 March 2019	3,502

3,502	3,502	0	↔
0	0	0	↔
3,502	3,502	0	↔



**Capital Programme Budget
Monitoring 2018/19**

Period 5

**as at 31st August 2018
Departmental Summary**

Capital Programme Monitoring Report – August 2018

1. Overall Budget Performance by Investment Area

The revised Capital budget for the 2018/19 financial year is £77.689million which includes all changes agreed at June Cabinet. Actual capital spend at 31st August is £17.602million representing approximately 23% of the revised budget. This is shown in Section 3.

(Outstanding creditors totalling £0.534million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area as follows:

Service Area	Revised Budget 2018/19 £'000	Outturn to 31 st August 2018/19 £'000	Expected outturn 2018/19 £'000	Latest Expected Variance to Revised Budget 2018/19 £'000	Previous Expected Variance to Revised Budget 2018/19 £'000
Works to Property	1,646	107	1,646	-	-
Adult Social Care	3,347	240	3,347	-	-
General Fund Housing	2,842	373	2,842	-	-
Schools	13,737	5,985	13,735	(2)	(2)
Culture & Tourism	8,905	2,498	7,738	(1,167)	(667)
Enterprise & Regeneration	12,521	1,342	12,521	-	-
ICT	3,910	1,477	3,910	-	-
Southend Pier	3,158	464	2,089	(1,069)	-
Highways & Infrastructure	13,108	2,612	13,108	-	-
S106/S38/CIL	1,322	58	1,314	(8)	-
Energy Saving	1,068	70	714	(354)	-
Community Safety	900	1	500	(400)	-
Council Housing & New Build Programme	11,225	2,375	9,967	(1,258)	-
Total	77,689	17,602	73,431	(4,258)	(669)

The above investment is proposed to be funded as follows:

Department	Council Budget £'000	Grant Budget £'000	Developer & Other Contributions £'000	Total Budget £'000
Total Budget	38,632	37,182	1,875	77,689
As a percentage of total budget	49.7%	47.9%	2.4%	
External Funding Received to date		9,049	1,714	10,763
External Funding Outstanding		28,133	161	28,294

Progress of Schemes for 2018/19

Works to Property

The demolition of 62 Avenue Road is currently awaiting the heritage experts report to inform a way forward for this scheme.

A new planning application is pending on the East Beach Café scheme and is to be submitted imminently. Contractual completion will follow and will be paid at that point.

One block has been demolished as part of the Darlows Green former WCs demolition scheme. The second block has been on hold due to nesting pigeons but has now commenced and will complete during September.

Quotes for crematorium equipment including new online booking system software and media compatibility software are currently being obtained.

Research for suitable options for dedicated floral display stands for the Pergola Walk Memorial scheme is currently underway to enhance the area further.

The Priority works provision budget currently has £339k remaining unallocated.

Adult Social Care

The Community Capacity grant is used to enable vulnerable individuals to remain in their own homes and to assist in avoiding delayed discharges from hospital. Plans for 2018/19 include the enhancement of an independent living centre and innovation site to demonstrate technological and robotic opportunities.

Funding from the Dementia Friendly scheme will contribute towards the Dementia Peer Network Development project. This will include set up costs to work across Southend and build on the current programme of asset based community development. This will help to promote people's health, happiness and wellbeing through assessing, identifying and utilising skills and resources within the community.

General Fund Housing

The Private Sector Renewal scheme is in place to ensure that the private sector stock is kept in a good condition to enable the authority to assist its most vulnerable residents. A full service review is currently taking place exploring team objectives and options for delivering against these.

The adaptations framework for the Disabled Facilities scheme commenced in early September with six new contractors following a successful workshop. Signed contracts are due imminently.

Schools

Condition schemes for 2018/19 total £803k allocated to address larger condition items in schools where the cost is over the schools capabilities to fund. Most of these works were undertaken over the school summer holidays to minimise disruption to the schools. Retentions of £7k are being held for works completed last year at four primary schools.

The Devolved Formula Capital scheme is an annual devolution of dedicated capital grant to all maintained schools. The grant for 2018/19 has now been confirmed as £125k. The grant amount has reduced significantly in recent years and will continue to do so as further

maintained schools convert to academy status. The remaining £2k budget will be removed from the capital programme in the report to November Cabinet.

A purpose built nursery at the Renown Centre which faces Friars Primary School is under construction funded from a central government grant of £332k. This is part of a larger project to demolish the older community centre and decommissioned pupil referral unit building and replace them with nine affordable family homes.

Following on from the primary expansion programme, the secondary expansion programme is progressing. Both permanent and temporary additional secondary places are required from September 2018 onwards. For September 2018, a minimum of 120 new places in year seven have been made available along with further new places over the following years. This expansion will be across eight of the twelve Southend secondary schools.

Shoeburyness High School, St Thomas More High School, Belfairs Academy and The Eastwood Academy have building contractors on site and their building works are at various stages. St Bernard's High School have appointed their contractor and one other secondary school is preparing to tender for internal remodelling works. Two further schools are commencing feasibility studies. These plans are to ensure that the Local Authority can meet its statutory duty of supplying a good school places to any local resident that requests one. Works at Wentworth Road are now complete and Southchurch High School works are progressing.

The Department for Education have awarded the Council funding of £230k for the improvement and expansion of special needs places. This is the first of three yearly allocations and feasibility studies are underway to ensure that the funding achieves the best value. A budget will be added in the report to November Cabinet.

Culture and Tourism

Tender assessments have been completed for the main design team on the Forum II scheme and the cost consultant appointment has been approved by the project board. Design work is due to commenced at the beginning of September and the planning application is to be submitted in April 2019. A duplicated budget has been identified on Local Growth Fund element of the scheme and budget of £500k will be removed from the budget in the report to November Cabinet.

Works on the inner tow path at Southchurch Park are now complete and quotes are now being obtained for the exterior tow path works.

Design works are still underway for the Leigh Library refurbishment. Works are anticipated to commence on site during the autumn.

Design works for the new lift at the Central Museum will commence once the final location has been decided. Listed building consent will be applied for once the decision has been made and there will be a 10 week lead time once the lift has been ordered.

The package of works is being prepared for the building management system at Shoeburyness Leisure Centre with a view to commence on site in the Autumn.

New sun shelters have been ordered as part of the Resorts Assets scheme which will utilise the remainder of the budget carried forward from 2017/18.

The scheme to replace play equipment in Sidmouth Park is currently being delayed by the badger setts which have caused disruption to two parks in the borough. Budget of £64k will be included as a carry forward request in the report to November Cabinet as it is likely that this scheme will not take place until 2019/20.

The remaining £42k budget on the Belfairs Swim Centre scheme is being used to carry out essential works to the roof. This will not take place until 2019/10 therefore a carry forward request will be included in the report to November Cabinet.

Key works on the Shoebury Common Regeneration scheme are unlikely to go to tender during 2018/19 therefore budget of £250k will be included as a carry forward request in the report to November Cabinet.

The Pump Priming budget is intended to be used as match funding for an external funding bid for some works on Southchurch Hall Gardens. This is unlikely to take place until 2019/20 therefore budget of £311k will be included as a carry forward request in the report to November Cabinet.

Enterprise and Regeneration

The full business case for the Airport Business Park has been submitted to the SELEP Accountability Board and will be considered during September. The remaining phase one utility works are out to tender with returns due back by the end of September.

The revised business case for the Incubation Centre scheme to convert the Atrium into eight smaller units has now been submitted and approved.

Competitive dialogue is on-going with interested parties on the Better Queensway scheme. This process will continue with developers who are expected to submit detailed proposals in the coming months.

The work to complete the feasibility study on the Housing Infrastructure Feasibility scheme will shortly go out to procurement. The highways team are in the process of developing options for the road works.

ICT

The phase one data centre work is still in the final stage of testing to ensure that it is fit to host corporate applications. Estimated handover and final settlement completion is now expected imminently. Phase two migration will then begin to the new infrastructure.

The options appraisal has been agreed for the mobile device end point protection replacement scheme. The draft specification has been completed and tender documents are to be finalised before publication.

Tender documents for the phones migration are being prepared and the current support contract has been extended to September. The new solution is expected to be delivered in the final quarter.

The phase one close out of the Channel Shift scheme is continuing and the revenues and benefits element is now live. Proposed timelines have been agreed by the Programme Board and re-engagement has commenced with service areas.

Southend Pier

The works for the Bearing Refurbishment scheme have now been tendered and a contractor is expected to be appointed imminently. The full budget is not expected to be

spent in 2018/19 therefore a carry forward of £205k will be included in the report to November Cabinet.

A survey has been carried out for the Pier Condition works scheme and the tender documents are in the process of being prepared which are anticipated to go out in November. Works are scheduled to commence in January therefore £130k of the budget will be included as a carried forward request in the report to November Cabinet as the works will continue into 2019/20.

A carry forward request of £95k will be included in the report to November Cabinet for the Prince George Extension scheme as the tender for the remaining works has not yet been prepared.

The Pier Entrance Enhancement scheme has been designed by the Council's in-house team and is due to go out to tender by the end of September.

Listed building consent has been received to use recycled timber on the outer pier head and a survey has been commissioned to check every timber beam for condition. Due to the delay in assessing the timber structure, £639k of the current budget will be included as a carry forward request in the report to November Cabinet.

Highways and Infrastructure

Infrastructure

The contract for a geotechnical consultant is currently with procurement for tender for the Cliff Slip Investigation works scheme.

Materials are being produced for the consultation on the Coastal Defence scheme. Consultation is expected to last 12 weeks but has now been delayed until September.

Scheme designs are still being prepared for Marine Parade for the Resilience of the borough to flooding from extreme weather events project.

Highways

Implementation is on-going on the carriageway and footway improvements programme with a full audit of completed schemes expected late August which will determine the final schemes for 2018/19.

The Highways Maintenance Potholes scheme is a demand led service and actions are taken on a daily basis to repair potholes that have met the necessary threshold.

The new entrance for the Coach Parking scheme is currently being designed which provide appropriate provision utilising the full 2018/19 budget.

Transport

Work is underway to install the 12 real time bus screens on London Road to replace the old screens which are no longer working. Other works are taking place with regards to the cycle hub and electric charging points.

The A127 Growth Corridor projects will support the predicted growth associated with London Southend Airport and the Joint Area Action Plan (JAAP) proposals developed by Southend, Rochford and Essex County Councils to release land and create 7,380 high value jobs. The improvement will also support background growth of Southend and Rochford.

The final business case for A127 Kent Elms junction improvements has been approved by the SELEP and all funding has been received.

Phase two was completed at the end of June 2017 with three inbound lanes and two new pedestrian crossings in place. Footbridge foundations are underway on site with foundations on the south side nearing completion. Works are nearing completion on the westbound lane with traffic signal installation being undertaken during September. Once the water main works are complete, the north footbridge foundation construction will commence with installation currently programmed for early 2019.

The business case for the Bell junction has been submitted and the public consultation ended on 9th September. The option to be implemented will be dependent on the results of the consultation.

Southend Transport Model is an on-going scheme to support various multi modal transport projects. A review of the model is complete with options on updating the model to be considered.

S106/S38/S278 and Community Infrastructure Levy (CIL)

Various highway S106 schemes are scheduled to take place during 2018/19. There are a number of S38, S278 and S78 schemes all at various stages. Some of the larger schemes include works on pedestrian crossings and footpath improvements at the airport and works at Fossetts Farm.

A S106 scheme relating to a transport contribution has been refunded to the developer therefore the budget of £8k will be removed from the programme in the report to November Cabinet.

Energy Saving Projects

Several LED lighting projects have been identified from the energy efficiency budget including Priory Park workshops, the Travel Centre and the Civic Centre. A small amount of spend is expected in 2018/19 with the remaining £257k budget to be included as a carry forward request in the report to November Cabinet.

The Civic Centre boiler scheme is currently on hold and the full budget of £20k will be included as a carry forward request in the report to November Cabinet.

A project is currently being assessed at Chalkwell Hall as part of the Solar Photovoltaics scheme. It is unlikely that the full budget will be spent in 2018/19 therefore a carry forward request of £77k will be included in the report to November Cabinet.

Community Safety

Tender submissions are being evaluated for the CCTV Equipment Renewal scheme and the process is expected to be completed by early October. Phase one is scheduled to be completed by the end of this financial year.

Consultants are currently undertaking a survey for the provision of a report on the vulnerability in the town centre as part of the Security Measures scheme. This report will inform some recommendations around the types of security which can be installed. Time scales will become apparent once the report has been produced but it is unlikely that the

full budget will be spent in 2018/19 therefore £400k will be included as a carry forward request in the report to November Cabinet.

Council Housing & New Build Programme

The contract works for the 2018/19 capital programme are progressing in line with the programme and is being managed by the allocated project surveyor to ensure the schemes stay on track.

The tender for the kitchen, bathroom and electrical works has been awarded and awaiting the signed contract to be returned.

The Disabled Adaptations budget relates to minor and major adaptations in council dwellings. Spend depends on the demand for these adaptations and works are currently in progress for 2018/19.

The Sheltered Housing DDA works budget has been allocated for improvements to sheltered housing. No schemes have currently been identified however this budget is being held should it be required to contribute towards the fire safety works which are being carried out on sheltered housing this financial year.

The Rochford Road construction is now up to first floor and the bungalow in Audleys Close is nearing ceiling height. The contractor will continue with the block and brick work in the next month and install the concrete precast staircases on the Rochford Road flats. All outstanding planning matters have now been approved which lowers the risk for delays. The Rochford Road site is still on schedule to complete by summer 2019 and Audleys Close is due for completion in January 2019. Consequently, a carry forward request of £1.258m will be included in the report to November Cabinet to finalise the works post year end.

2. Requested Changes to the 2018/19 Capital Programme

Carry Forwards

Scheme	Proposed Carry Forward £000
Sidmouth Park Replacement of play Equipment	64
Belfairs Swim Centre	42
Pump Priming	311
Shoebury Common Regeneration	250
Southend Pier Timber Outer Pier Head	639
Southend Pier Condition Works	130
Southend Pier Bearing Refurbishment	205
Southend Pier Prince George Extension	95
Security Measures	400
Civic Centre Boilers	20
Energy Efficiency Projects	257
Schools and Council Buildings Solar PV	77
Construction of New Housing on HRA Land	1,258
Total Carry Forwards	3,748

Removal of Budgets

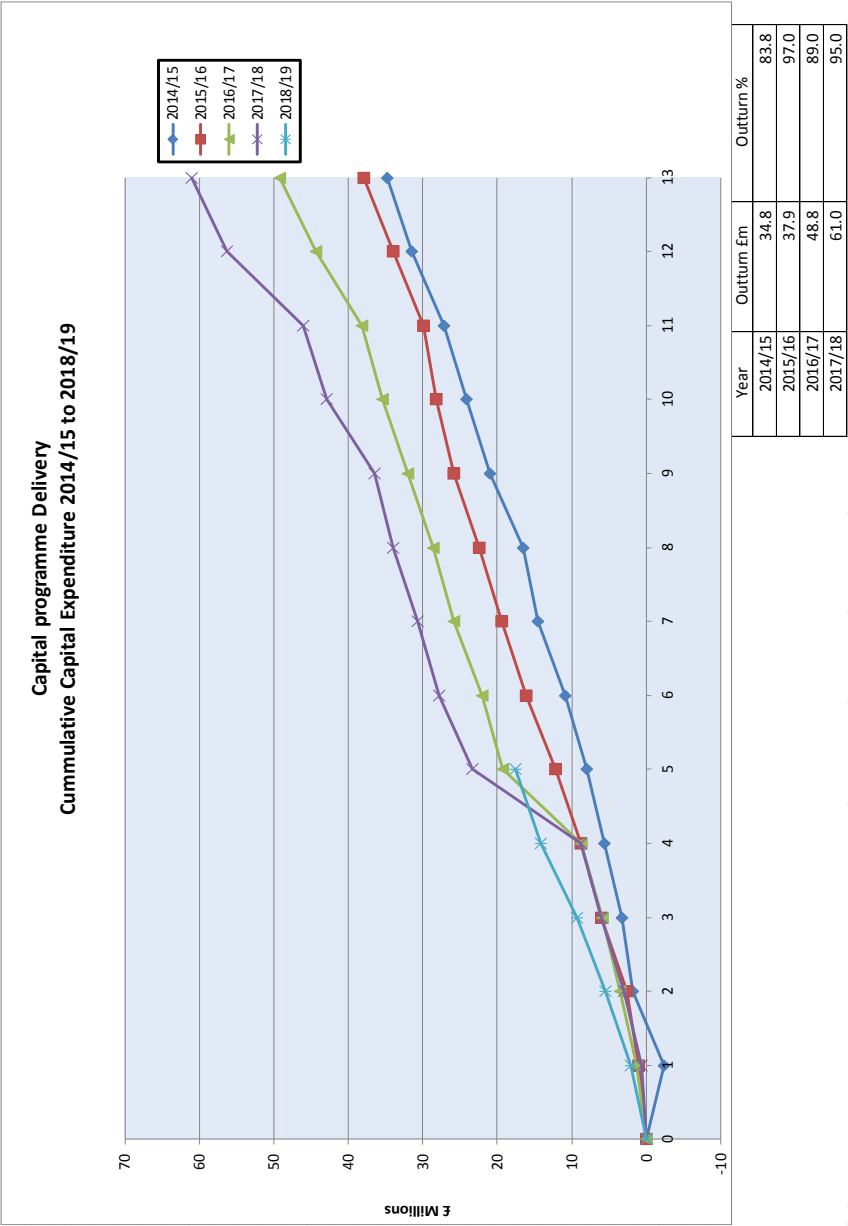
Scheme	Proposed Carry Forward £000
Devolved Formula Capital	2
S106 schemes	8
Local Growth Fund Southend Central Area Action Plan Non-Transport	500
Total Removal of Budgets	510

Summary of Capital Expenditure at 31st August 2018

Section 3

	Original Budget 2018/19 £000	Revisions £000	Revised Budget 2018/19 £000	Actual 2018/19 £000	Forecast outturn 2018/19 £000	Forecast Variance to Year End 2018/19 £000	% Variance
Chief Executive	5,950	(4,161)	1,789	222	1,789	-	12%
People	25,591	(5,166)	20,425	6,598	20,423	(2)	32%
Place	52,031	(7,761)	44,250	8,407	41,252	(2,998)	19%
Housing Revenue Account	9,412	1,813	11,225	2,375	9,967	(1,258)	21%
	92,984	(15,295)	77,689	17,602	73,431	(4,258)	23%
Council Approved Original Budget - February 2018	92,984						
Chief Executive amendments	75						
People amendments	(696)						
Place amendments	295						
HRA amendments	-						
Carry Forward requests from 2017/18	6,795						
Accelerated Delivery requests to 2017/18	(2,584)						
Budget re-profiles (June Cabinet)	(19,467)						
New external funding	287						
Council Approved Revised Budget - June 2018	77,689						

Actual compared to Revised Budget spent is £17.602M
or 23%



1. Budget Performance and Financing by Department

Department	Revised Budget 2018/19 £'000	Outturn to 31 st August 2018/19 £'000	Expected outturn 2018/19 £'000	Latest Expected Variance to Revised Budget 2018/19 £'000	Previous Expected Variance to Revised Budget 2018/19 £'000
Chief Executive	1,789	222	1,789	-	-
People	20,425	6,598	20,423	(2)	(2)
Place	44,250	8,407	41,252	(2,998)	(667)
Housing Revenue Account (HRA)	11,225	2,375	9,967	(1,258)	-
Total	77,689	17,602	73,431	(4,258)	(669)

The capital programme is expected to be financed as follows:

Department	Council Budget £'000	Grant Budget £'000	Developer & Other Contributions £'000	Total Budget £'000
Chief Executive	1,785	-	4	1,789
People	5,418	14,508	499	20,425
Place	20,515	22,674	1,001	44,250
Housing Revenue Account (HRA)	10,854	-	371	11,225
Total	38,632	37,182	1,875	77,689
As a percentage of total budget	49.7%	47.9%	2.4%	

The funding mix for the total programme could change depending on how much grant and external contributions are received by the Council by the end of the year.

The grants and external contributions position to 31st August is as follows:

Department	Grant Budget £'000	Developer & Other Contributions Budget £'000	Total external funding budget £'000	External funding received £'000	External funding outstanding £'000
Chief Executive	-	4	4	-	4
People	14,508	499	15,007	6,158	8,849
Place	22,674	1,001	23,675	6,548	17,127
Housing Revenue Account (HRA)	-	371	371	371	-
Total	37,182	1,875	39,057	13,077	25,980

2. Departmental Budget Performance

Department of Chief Executive

The revised capital budget for the Department of the Chief Executive is £1.789million. The budget is distributed across various scheme areas as follows:

Department of the Chief Executive	Revised Budget 2018/19 £'000	Outturn to 31 st August 2018/19 £'000	Expected outturn 2018/19 £'000	Latest Forecast Variance to Year End 2018/19 £'000	Previous Forecast Variance to Year End 2018/19 £'000
Asset Management (Property)	1,150	98	1,150	-	-
Transformation	143	114	143	-	-
Cemeteries & Crematorium	157	10	157	-	-
Subtotal	1,450	222	1,450	-	-
Priority Works (see table)	339	-	339	-	-
Total	1,789	222	1,789	-	-

Priority Works	£'000
Budget available	600
Less budget allocated to agreed schemes	(261)
Remaining budget	339

Actual spend at 31st August stands at £0.222million. This represents 12% of the total available budget.

Department for People

The revised Department for People budget totals £20.425million.

Department for People	Revised Budget 2018/19 £'000	Outturn to 31 st August 2018/19 £'000	Expected outturn 2018/19 £'000	Latest Expected Variance to Year End 2018/19 £'000	Previous Expected Variance to Year End 2018/19 £'000
Adult Social Care	3,347	240	3,347	-	-
General Fund Housing	2,842	373	2,842	-	-
Housing S106 Agreements	497	-	497	-	-
Children & Learning Other Schemes	536	-	536	-	-
Education S106 Agreements	2	-	2	-	-
Condition Schemes	803	221	803	-	-
Devolved Formula Capital	127	125	125	(2)	(2)
Early Years	332	10	332	-	-
Secondary School Places	11,939	5,629	11,939	-	-
Total	20,425	6,598	20,423	(2)	(2)

Actual spend at 31st August stands at £6.598million. This represents 32% of the total available budget.

Department for Place

The revised capital budget for the Department for Place is £44.250million. This includes all changes approved at June Cabinet. The budget is distributed across various scheme areas as follows:

Department for Place	Revised Budget 2018/19 £'000	Outturn to 31 st August 2018/19 £'000	Expected outturn 2018/19 £'000	Latest Expected Variance to Year End 2018/19 £'000	Previous Expected Variance to Year End 2018/19 £'000
Culture – Leisure	304	76	262	(42)	(42)
Culture - Parks	1,068	178	754	(314)	(314)
Culture - Libraries	1,186	7	686	(500)	-
Culture - Theatres	787	17	787	-	-
Culture - Museums	1,503	830	1,503	-	-
Other Culture & Tourism	4,057	1,389	3,746	(311)	(311)
Culture S106 Agreements	356	49	356	-	-
ICT Programme	3,767	1,362	3,767	-	-
Airport Business Park	11,230	1,021	11,230	-	-
Better Queensway Regeneration	1,010	317	1,010	-	-
Incubation Centre	31	-	31	-	-
Enterprise & Regeneration	250	-	250	-	-
Southend Pier	3,158	464	2,089	(1,069)	-
Coastal Defence & Foreshore	760	25	760	-	-
Highways and Infrastructure	2,899	810	2,899	-	-
Highways S106 Agreements	210	6	210	-	-
Parking Management	450	81	450	-	-
Section 38, 278 & 78 / CIL	246	3	238	(8)	-
Local Transport Plan	3,650	572	3,650	-	-
Local Growth Fund	4,848	1,076	4,848	-	-
Community Safety	900	1	500	(400)	-
Community Safety S106	11	-	11	-	-
Transport	501	53	501	-	-
Energy Saving Projects	1,068	70	714	(354)	-
Total	44,250	8,407	41,252	(2,998)	(667)

Actual spend at 31st August stands at £8.407million. This represents 19% of the total available budget.

Housing Revenue Account

The revised budget for the Housing Revenue Account capital programme for 2018/19 is £11.225million. The latest budget and spend position is as follows:

Housing Revenue Account	Revised Budget 2018/19 £'000	Outturn to 31 st August 2018/19 £'000	Expected outturn 2018/19 £'000	Latest Expected Variance to Year End 2018/19 £'000	Previous Expected Variance to Year End 2018/19 £'000
Decent Homes Programme	6,784	1,457	6,784	-	-
Council House Adaptations	884	166	884	-	-
Sheltered Housing	345	-	345	-	-
Other HRA	3,212	752	1,954	(1,258)	-
Total	11,225	2,375	9,967	(1,258)	-

The actual spend at 31st August of £2.375million represents 21% of the HRA capital budget.